

June 2024 NVC EDD / CEDS Annual Report

**Naugatuck Valley Corridor
(19 Communities)
Economic Development District /
Comprehensive Economic Development
Strategy**

Submitted by

**Shelton Economic Development Corporation /
Waterbury Development Corporation**

Presented to

**U.S. Department of Commerce,
Economic Development Administration**



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Special Thanks for Photos received from:

NVCOG; City of Ansonia; Borough of Naugatuck; and Shelton Economic Development Corporation

Introduction

The Shelton Economic Development Corporation (SEDC) under the direction of its President Paul J. Grimmer continues to act as the official agent for monitoring and implementing the Naugatuck Valley Corridor Economic Development District/Comprehensive Economic Development Strategy (NVC EDD/CEDS) for July 1, 2023 to June 30, 2024.

Economic Development District (EDD) Designation

The Naugatuck Valley Council of Governments was officially created on December 31, 2014, effectively joining the Valley Council of Government and the Central Naugatuck Valley Council of Government into the CT Office of Policy & Management (OPM) approved Naugatuck Valley Planning Region.

The Naugatuck Valley Council of Governments (NVCOG) is one of nine approved Connecticut Planning Regions. The 19 communities included in the NVCOG are as follows: Ansonia, Beacon Falls, Bethlehem, Bristol, Cheshire, Derby, Middlebury, Naugatuck, Oxford, Plymouth, Prospect, Seymour, Shelton, Southbury, Thomaston, Waterbury, Watertown, Wolcott and Woodbury.

The US Department of Commerce, Economic Development Administration (EDA) approved the NVC Economic Development District (EDD) on August 23, 2013. This approval was based on recommendations from the State DECD, OPM and a letter from the Connecticut Governor.



OPM approved the State's nine area designated Planning Regions (map attached). The US EDA and State of Connecticut (OPM & DECD) also worked to have all of the State EDD's, CEDS and Planning Regions to be identical (map attached). This report is tailored to align itself with the CT EDD/CEDS Planning Region.

The 2024 Annual Report of the NVC was assembled by the Shelton Economic Development Corporation (SEDC) with assistance from the Advisory Committee Chairperson Sheila O'Malley of the City of Ansonia Economic Development Office. The Waterbury Development Corporation (WDC) remains available to assist when and as needed. SEDC continues to distribute information to all CEDS communities, committees and stakeholders. The NVCOG will post the 2024 Annual Report on their website.

EDA provided a continuation matching Grant to SEDC for the program years July 1, 2023 to June 30, 2024. This report is focused on the time period of July 1, 2023 to June 30, 2024.

The 2023/2024 goals and work plan prepared and implemented the fruition of the EDD and continued the implementation of the NVC EDD/CEDS and the 19 communities organization units to carry out the EDD/CEDS needs and requirements.

Goals/Work Plan and Accomplishments for 2023/2024

Based on the results of the CEDS 2023-2024 Stakeholder Survey, the goals haven been updated and revised as follows:

Executive Summary –Update and Revision of CEDS Goals

This survey continues to gauge perceptions of local public officials in the NVC/EDD about the CEDS goals, economic conditions, public infrastructure, broadband access, transportation, workforce development, community preparedness, strengths of the region, engaging equity, and brownfields.

Respondents believed that the NVC/EDD CEDS fulfilled the following goals well: Goal 1 (provide opportunities for job growth, etc.), Goal 2 (develop local infrastructure, etc.), Goal 3 (brownfields, etc.), Goal 4B (support improvement of the transportation system, etc.), Goal 5 (sustain economic expansion), Goal 8 (support clear and renewable sources of energy, etc.), Goal 9 (tourism, etc.). Each of these goals received at least a 7 on a scale of 1-10 to indicate fulfillment of the goal.

Respondents also believed that the NVC/EDD CEDS fulfilled the following goals well: Goal 4A (improve overall communications systems, etc.), (6.72), Goal 6 (encourage philanthropic efforts, etc.) (6.67), and Goal 7 (National Heritage Area, etc.) (6.44). Each of these goals received more than 6.44 out of 10 in terms of goal fulfillment.

New NVC EDD/CEDS Goals with Additional Goal

Goal 1: Provide opportunities for job growth, advancement and job training, utilizing and identifying Connecticut Industry clusters as the engine to support and sustain the regional economy, supporting and encouraging private investment in all these areas.

Goal 2: Continue to develop local infrastructure that supports economic expansion while maintaining and protecting the environment.

Goal 3: Work in collaboration with the Naugatuck Valley Regional Brownfields Pilot and the Connecticut Landbank as well as our state and federal partners to assess, remediate and reclaim and redevelop our brownfield sites throughout the NVC EDD/CEDS 19 communities.

Goal 4A: Improve overall Communications systems and work to ensure high-speed internet is available to all residents and businesses in the Naugatuck Valley Corridor EDD.

Goal 4B: Support improvement of the Transportation system, including the continued upgrade of the Waterbury branch rail line infrastructure, extension and completion of the Naugatuck River Greenway trail project and other regional multi-use trails, implementation of road improvements that provide safe travel for all users regardless of mode, age and mobility, and equitable allocation of transportation investments.

Goal 4C: Extend the Waterbury Branch Line for passenger and freight rail service to Torrington/Thomaston.

Goal 5: Sustain economic expansion while reinforcing and complimenting the regional land use and quality of life of the NVC/EDD, encourage reuse and rehabilitation of vacant and underused former industrial and commercial sites and promote high-quality, high-density, mixed-use developments in downtown areas or adjacent to transit hubs.

Goal 6: Encourage growth and participation in the philanthropic efforts in the NVC/EDD, through the private sector and individuals and other stakeholders' efforts and contributions.

Goal 7: Continue to support and encourage the designation of the NVC/EDD as a National Heritage Area under the National Park Service, which will capitalize on the history, culture and natural attraction of the NVC/EDD.

Goal 8: Continue to support clear and renewable sources of energy including wind power, solar power, bioenergy, and hydroelectric.

Goal 9: Capitalize on the history, natural beauty, and attractions of the NVC/EDD to identify, develop, and increase tourism.

Executive Summary –Importance of Goals and New Ranking

The following list ranks responses about the importance of each goal moving forward:

1. Goal 4B: Support improvement of the transportation system, including the continued upgrade of the Waterbury branch rail line infrastructure, extension and completion of the Naugatuck River Greenway trail project and other regional multi-use trails, implementation of road improvements that

provide safe travel for all users regardless of mode, age and mobility, and equitable allocation of transportation investments. (8.74)

2. Goal 2: Continue to develop local infrastructure that supports economic expansion while maintaining and protecting the environment.(8.63)

3. Goal 3: Work in collaboration with the Naugatuck Valley Regional Brownfields Pilot and the Connecticut Landbank as well as our state and federal partners to assess, remediate and reclaim and redevelop our brownfield sites throughout the NVC EDD/CEDS 19 communities.(8.47)

4. Goal 9: Capitalize on the history, natural beauty, and attractions of the NVC/EDD to identify, develop, and increase tourism. (8.44)

5. Goal 1: Provide opportunities for job growth, advancement and job training, utilizing and identifying Connecticut Industry clusters as the engine to support and sustain the regional economy, supporting and encouraging private investment in all these areas. (8.32)

6. Goal 5: Sustain economic expansion while reinforcing and complimenting the regional land use and quality of life of the NVC/EDD, encourage reuse and rehabilitation of vacant and underused former industrial and commercial sites and promote high-quality, high-density, mixed-use developments in downtown areas or adjacent to transit hubs. (8.26)

7. Goal 4A: Improve overall Communications systems and work to ensure high-speed internet is available to all residents and businesses in the Naugatuck Valley Corridor EDD. (8.21)

8. Goal 8: Continue to support clear and renewable sources of energy including wind power, solar power, bioenergy, and hydroelectric. (7.56)

9. Goal 6: Encourage growth and participation in the philanthropic efforts in the NVC/EDD, through the private sector and individuals and other stakeholders' efforts and contributions. (7.47)

10. Goal 7: Continue to support and encourage the designation of the NVC/EDD as a National Heritage Area under the National Park Service, which will capitalize on the history, culture and natural attraction of the NVC/EDD. (6.89)

Executive Summary –Transportation, Workforce Development, Community Preparedness

Seventy-nine percent of the NVC/EDD towns agree or strongly agree to add the following goal: "Goal 4C: Extend the Waterbury Branch Line for passenger and freight rail service to Torrington/Thomaston."

Respondents felt that the local transportation in their town was somewhat improved from last year.

Respondents felt that job-training programs were somewhat more accessible compared to five years ago.

Respondents felt that the quality of job-training programs had improved over the past five years.

Towns felt that they were aware of how to provide businesses with training support.

Respondents are strongly in favor of adding Workforce Development as a separate NVC/EDD CEDS goal.

Respondents felt that the NVC is slightly more than somewhat prepared to withstand another crisis or shock.

Respondents felt that the NVC is prepared to respond to another crisis or shock.

Executive Summary –NVC Strengths

While not unanimous, most of the NVC/EDD towns found the following to be strengths of the NVC:

- Access to capital
- Access to broadband
- Commitment to equity
- Community pride
- Community leadership
- Education
- Economic diversity
- Ensuring a well-developed workforce
- Infrastructure
- Location
- Presence of traditional industries
- Quality of Life
- Workforce

Executive Summary –Not Strengths of the NVC

While not unanimous, most of the NVC/EDD towns found the following to not be strengths of the NVC. In some instances, the highest number of responses for the category was neutral. The points is that most towns do not find the following to be strengths:

- Addressing climate issues
- Cost of living
- Entrepreneurship
- Generosity/Philanthropy
- Housing
- Land Availability
- Low taxes
- Presence of emerging industries
- Tourism

Executive Summary –Factors that are important to grow or sustain the economic viability of the NVC

While not unanimous, most of the NVC/EDD towns found the following to important or very important to grow or sustain the economic viability of the NVC:

- Access to capital
- Access to broadband
- Business attraction/expansion
- Community beautification
- Downtown revitalization
- Economic diversification
- Education
- Ensuring a well-developed workforce
- Higher-paying jobs
- Housing
- Infrastructure –general
- Infrastructure –internet
- Infrastructure –road
- Infrastructure –sewer
- Infrastructure –water
- Job training
- Land availability
- Medical

- Public facilities/Community center
- Refurbishment or demolition of buildings
- Small business retention
- Transportation

Executive Summary –Factors that are not important to grow or sustain the economic viability of the NVC

While not unanimous, most of the NVC/EDD towns found the following to not be important or very important to grow or sustain the economic viability of the NVC. Many responded neutral for these factors.

- Active in addressing climate issues
- Commitment to equity
- Park improvements
- Tourism opportunities

EDA suggested topics for the 2023/2024 Annual Reports that would include:

- Climate Resilience
- Economic Viability of the NVC
- Engaging Equity
- Brownfields
- Broadband
- SWOT Analysis

Executive Summary –Engaging Equity

When asked, “Do you favor the creation of an Equity Task Force, composed of representation from traditionally excluded groups, including low-income residents, Black or African American residents, Latino residents, etc.,” 52.63 of the respondents neither agreed nor disagreed with this statement. Slightly more than a quarter (26.3) agreed, another 15.8% strongly agreed, and one town (5.3%) disagreed.

Executive Summary –Brownfields

Respondents felt that there was some improvement in the conditions of the brownfields in their town compared to a year ago.

- Most NVC/EDD towns identified at least one brownfield in their community over the last year.
- Nine of the 19 NVC/EDD towns assessed a brownfield site in their community over the last year.
- Seven of the 19 NVC/EDD towns remediated a brownfield site in their community over the last year.

NVC EDD/CEDS on New Topic Areas

Climate Resilience

- Redevelopment of brownfield sites is one of the NVC/EDD CEDS goals.
- Clear and renewable energy use is one of the NVC/EDD CEDS goals.
- Improvement in the conditions of brownfields in NVC/EDD towns over the last year.
- Many towns identified, assessed, and remediated a brownfield site in the last year.
- Development of local infrastructure while maintaining and protecting the environment is one of the NVC/EDD CEDS goals that respondents believed had been well fulfilled over the last year.
- Development of brownfield sites is one of the NVC/EDD CEDS goals that respondents believed has been well fulfilled over the last year.
- Support of clean and renewable energy sources is one of the NVC/EDD CEDS goals that respondents believed has been well fulfilled over the last year.
- Developing the local infrastructure while maintaining and protecting the environment is viewed as a very important goal of the NVC/EDD CEDS.
- Development of brownfield sites is viewed as a very important goal of the NVC/EDD CEDS.
- Support of clean and renewable energy sources is viewed as a very important goal of the NVC/EDD CEDS

Equity

- Towns believe that the commitment to equity is a strength of the NVC.

Workforce Development

- Job training opportunities is one of the NVC/EDD CEDS goals.
- Job-training programs are more accessible and have improved in quality over the previous year.
- Workforce Development supported as a new NVC/EDD CEDS goal.
- Towns believe that ensuring a well-developed workforce is a strength of the NVC.
- Towns believe that ensuring a well-developed workforce is important to grow and sustain the economic viability of the NVC.

- Towns believe that job training is important to grow and sustain the economic viability of the NVC.
- Job training is one of the NVC/EDD CEDS goals that respondents believed has been well fulfilled over the last year.
- Job training is viewed as a very important goal of the NVC/EDD CEDS.
- Respondents felt that they were aware of how to provide businesses with job training support.

Broadband

- Improvement of communications systems is one of the NVC/EDD CEDS goals.
- High percentage of households with broadband access.
- Towns believe that access to broadband is a strength of the NVC.
- Towns believe that access to broadband is important to grow and sustain the economic viability of the NVC.
- High-speed internet availability is one of the NVC/EDD CEDS goals that respondents believed has been well fulfilled over the last year.
- High-speed internet availability is viewed as a very important goal of the NVC/EDD CEDS.
- Towns believe that the quality of communications networks has improved over the last five years.
-

SWOT Analysis –NVC/EDD CEDS

SWOT Analysis for The 2023-2024 EDD/CEDS process continues to examine the NVC's needs, problems, and resources. (SWOT analysis below); it revises goals and objectives as needed, selects a multi-year plan of action, and establishes a process for evaluating its achievements and illustrating changing conditions.

Strengths

- Agreement that NVC/EDD goals have been fulfilled over the last year.
- Agreement that NVC/EDD goals are very important
- Economic climate in the NVC/EDD somewhat better than last year
- Economic climate in the towns improved from last year.
- Employment situation somewhat better than a year ago.
- Local public infrastructure somewhat better than a year ago.
- Quality of the communications networks in the NVC/EDD is better than they were five years ago.
- High percentage of households with broadband access.

- Most of the NVC/EDD towns listed the following as strengths: access to capital, access to broadband, commitment to equity, community pride, community leadership, education, economic diversity, ensuring a well-developed workforce, location, the presence of traditional industries, quality of life, and workforce.

Weaknesses

- More than a third of NVC/EDD communities do not provide job training opportunities for their residents or individual businesses.
- More than a third of the NVC/EDD towns are unsure if their communities provide job training opportunities for their residents or individual businesses.
- Most of the NVC/EDD towns do not believe that cost of living is a strength of the NVC.
- Most of the NVC/EDD towns do not regard low taxes as a strength of the NVC.

Opportunities

- Job-training programs were somewhat more accessible compared to five years ago.
- Job-training programs have improved in quality over the past five years.
- NVC/EDD towns are strongly in favor of adding Workforce Development as a separate goal.
- Agreement that access to capital, access to broadband, business attraction/expansion, community beautification, downtown revitalization, education, a well-developed workforce, higher-paying jobs, housing, infrastructure, job training, land availability, medical, refurbishment or demolition of buildings, small business retention, and transportation are important to very important to grow or sustain the economic viability of the NVC.
- Improvement in the conditions of brownfields compared to a year ago.
- All towns are willing to keep the NVC/EDD CEDS effort viable.
- Inform towns about availability of job-training sites and programs.

Threats

- Most of the NVC/EDD towns do not believe that addressing climate issues is a strength of the NVC.
- Most of the NVC/EDD towns do not believe that entrepreneurship is a strength of the NVC.
- Most of the NVC/EDD towns do not believe that generosity/philanthropy are strengths of the NVC.
- Most of the NVC/EDD towns do not regard housing as a strength of the NVC.
- Most of the NVC/EDD towns do not regard land availability as a strength of the NVC.
- Most of the NVC/EDD towns do not regard the presence of emerging industries as a strength of the NVC.

Executive Summary – NVC Strengths

While not unanimous, most of the NVC/EDD towns found the following to be strengths of the NVC:

- Access to capital
- Access to broadband
- Commitment to equity
- Community pride
- Community leadership
- Education
- Economic diversity
- Ensuring a well-developed workforce
- Infrastructure
- Location
- Presence of traditional industries
- Quality of Life
- Workforce

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Source: 2024 Survey

2023-2024 Goals for the NVC EDD/CEDS

Based on the results of the CEDS 2023/2024 Stakeholder Survey, the goals haven been updated and revised as follows:

2024 Goals

Goal 1: Provide opportunities for job growth, advancement and job training, utilizing and identifying Connecticut Industry clusters as the engine to support and sustain the regional economy, supporting and encouraging private investment in all these areas.

Goal 2: Continue to develop local infrastructure that supports economic expansion while maintaining and protecting the environment.

Goal 3: Work in collaboration with the Naugatuck Valley Regional Brownfields Pilot and the Connecticut Landbank as well as our state and federal partners to assess, remediate and reclaim and redevelop our brownfield sites throughout the NVC EDD/CEDS 19 communities.

Goal 4A: Improve overall Communications systems and work to ensure high-speed internet is available to all residents and businesses in the Naugatuck Valley Corridor EDD.

Goal 4B: Support improvement of the Transportation system, including the continued upgrade of the Waterbury branch rail line infrastructure, extension and completion of the Naugatuck River Greenway trail project and other regional multi-use trails, implementation of road improvements that provide safe travel for all users regardless of mode, age and mobility, and equitable allocation of transportation investments.

Goal 4C: Extend the Waterbury Branch Line for passenger and freight rail service to Torrington/Thomaston.

Goal 5: Sustain economic expansion while reinforcing and complimenting the regional land use and quality of life of the NVC/EDD, encourage reuse and rehabilitation of vacant and underused former industrial and commercial sites and promote high-quality, high-density, mixed-use developments in downtown areas or adjacent to transit hubs.

Goal 6: Encourage growth and participation in the philanthropic efforts in the NVC/EDD, through the private sector and individuals and other stakeholders' efforts and contributions.

Goal 7: Continue to support and encourage the designation of the NVC/EDD as a National Heritage Area under the National Park Service, which will capitalize on the history, culture and natural attraction of the NVC/EDD.

Goal 8: Continue to support clear and renewable sources of energy including wind power, solar power, bioenergy, and hydroelectric.

Goal 9: Capitalize on the history, natural beauty, and attractions of the NVC/EDD to identify, develop, and increase tourism.

Executive Summary – Update and Revision of CEDS Goals

- This survey continues to gauge perceptions of local public officials in the NVC/EDD about the CEDS goals, economic conditions, public infrastructure, broadband access, transportation, workforce development, community preparedness, strengths of the region, engaging equity, and brownfields.
- Respondents believed that the NVC/EDD CEDS fulfilled the following goals well: Goal 1 (provide opportunities for job growth, etc.), Goal 2 (develop local infrastructure, etc.), Goal 3 (brownfields, etc.), Goal 4B (support improvement of the transportation system, etc.), Goal 5 (sustain economic expansion), Goal 8 (support clear and renewable sources of energy, etc.), Goal 9 (tourism, etc.). Each of these goals received at least a 7 on a scale of 1-10 to indicate fulfillment of the goal.
- Respondents also believed that the NVC/EDD CEDS fulfilled the following goals well: Goal 4A (improve overall communications systems, etc.), (6.72), Goal 6 (encourage philanthropic efforts, etc.) (6.67), and Goal 7 (National Heritage Area, etc.) (6.44). Each of these goals received more than 6.44 out of 10 in terms of goal fulfillment.

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Executive Summary – Factors that are important to grow or sustain the economic viability of the NVC

While not unanimous, most of the NVC/EDD towns found the following to important or very important to grow or sustain the economic viability of the NVC:

- | | |
|---------------------------------------|--|
| • Access to capital | • Infrastructure – internet |
| • Access to broadband | • Infrastructure – road |
| • Business attraction/expansion | • Infrastructure – sewer |
| • Community beautification | • Infrastructure – water |
| • Downtown revitalization | • Job training |
| • Economic diversification | • Land availability |
| • Education | • Medical |
| • Ensuring a well-developed workforce | • Public facilities/Community center |
| • Higher-paying jobs | • Refurbishment or demolition of buildings |
| • Housing | • Small business retention |
| • Infrastructure – general | • Transportation |

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2023-2024 Executive Summaries - Goals

Goals:

- This survey gauges perceptions of local public officials in the NVC/EDD about the region's goals, economic conditions, employment, transportation, infrastructure, brownfields, pandemic preparedness, and NVC/EDD strengths.
- Respondents support changes to the NVC/EDD goals.
- The scores for changing goals relating to brownfields and improving transportation and communications system ranged between 4.26 and 4.32 out of 5.
- The addition of two new goals received less support than changing the existing goals but the overall average score indicated agreement to add these goals.
- The new goals focus upon supporting clear and renewable sources of energy (4.0/5) and capitalizing on the history of the NVC/EDD to increase tourism (4.16/5).

Economic Conditions and Communications Networks:

- Respondents felt that the economic climate of the NVC/EDD was somewhat better than the previous year.
- Respondents believed that the economic climate in their town was better than the previous year.
- Respondents felt that the quality of communications networks in the NVC/EDD had improved compared to five years ago.

Employment:

- Respondents believed that the employment situation in their town was slightly better than a year ago.
- Respondents felt that the accessibility of job-training programs in the NVC/EDD was slightly better compared to five years ago.
- Respondents felt that the quality of job-training programs in the NVC/EDD was somewhat better compared to five years ago.

Transportation:

- Respondents felt that local transportation was slightly better than the previous year.
- Respondents believed that the existing highways and roads in their town were better than the previous year.
- Close to one-third of the NVC towns report no public transit options.
- More than one-quarter of NVC towns report that a below average amount of their residents rely on public transportation.
- More than 40% of the municipalities rate the further development of public transit as important to their town. Close to one-third rate the further development of public transit as somewhat important to their town.
- According to respondents, the most preferred transit option is driving alone while walking/rolling are the least preferred.

Infrastructure and Brownfields:

- Respondents felt that the local public infrastructure in their town was better than the previous year.
- Twelve of the 19 NVC/EDD towns reported an increase in the total dollars spent on local infrastructure in the last year. The other seven towns reported no change.
- Respondents felt that the condition of brownfields in their town was better than the previous year.
- About half of the NVC/EDD towns were active in identifying, assessing, and remediating brownfields in their localities.

Pandemic Preparedness:

- The EDA makes a distinction between resilience, which is a community or region's ability to withstand or avoid a shock, and recovery, which is an area's ability to respond once a disaster has hit.
- The EDA refers to resilience efforts as steady-state initiatives and recovery efforts as responsive initiatives.
- Respondents believed that the NVC was more than somewhat prepared to withstand a shock like another pandemic, an economic downturn, or other crises.
- Respondents believed that the NVC was prepared to respond to a shock like another pandemic, an economic downturn, or other crises.

Capital Improvement Project Advancements

SEDC requested all of the Communities to respond with any new Capital Improvement Projects which they would like to include in the 2023/2024 Annual Report. As of this report no responses were received and therefore we are not going to duplicate the capital projects for the 2023-2024 report.

Administration

The SEDC agreed to continue its 24th year as the lead fiduciary of the grant with assistance from the Advisory and Strategy Committees. The NVC EDD/CEDS was approved on August 23, 2013 by EDA and has been in full operation since that period.

Sheila O'Malley continued to act as the Chairperson for the NVC EDD/CEDS. Sheila is the City of Ansonia's Director of Economic Development and is further assisting Seymour on its economic development program activities. Sheila will continue in the Chairperson position for the coming year.

Paul J. Grimmer is the President of SEDC. Mr. Grimmer and SEDC are committed to continuing the overall EDD/CEDS process. Paul has extensive knowledge and involvement with the past CEDS as a long time economic development official in the Valley.



The President and staff of SEDC provided the lead administrative services necessary for the maintenance of the CEDS/EDD. During November 2023 to February 2024 SEDC prepared a new Sustainability and Resiliency Survey (CEDS 2024 Survey) and requested the 19 municipalities respond. The CEDS 2024 Survey results are presented throughout this report. All 19 communities participated in this year's survey, this is the sixth year for 100% participation in the history of the NVC EDD/CEDS process. A special thanks to all the Mayors and Selectmen for their continued cooperation.



The CEDS 2024 Survey indicated a very strong support for the continuation of the EDD/CEDS particularly with the current administration of the CEDS under the direction of the Advisory Committee and the Strategy Committee.

The CEDS Planning Organization is made up of the Chairperson and SEDC President who work together to manage and oversee the CEDS process. The Advisory Committee members meet quarterly and/or as needed. The Strategy Committee membership, which is made up of community and business leaders, also meet as needed. Minutes of these meetings are located within the Exhibits section of this submission. (See organizational chart at the end of this section.)

The six-person Advisory Committee consists of the Chairperson and a member of the Shelton Economic Development Corporation, the Waterbury Development Corporation, the Naugatuck Valley Council of Governments, Greater Valley Chamber of Commerce and Waterbury Regional Chamber of Commerce.

The Strategy Committee includes Mayors, First Selectmen and/or Town Managers from each of the 19 communities plus representatives from banking, business, community organizations, education, finance, government, higher education, industry, labor, minorities, professional, public health, public safety and women. The Strategy Committee monitors and revises, as necessary, the CEDS document.

Regional Profile

The Naugatuck Valley Corridor (NVC) is made up of nineteen Connecticut communities that have been a part of the historic fabric of the Connecticut economy for over 380 years. Today, the NVC is positioned to be an active region in support of the twenty-first century economy including Governor Lamont and State Agency's support of the NVC as one of Connecticut's Economic Development Districts (EDD). OPM/DECD and the Governor's office continue to work with all of the CT EDDs. See map attached. EDA/DECD/OPM continue to monitor the nine EDDs. Governor Lamont appointed Alexandra Daum as the Commissioner of the Department of Economic and Community Development.



DataHaven is a non-profit organization that works to engage, retain and recruit businesses and advance overall economic competitiveness in Connecticut.

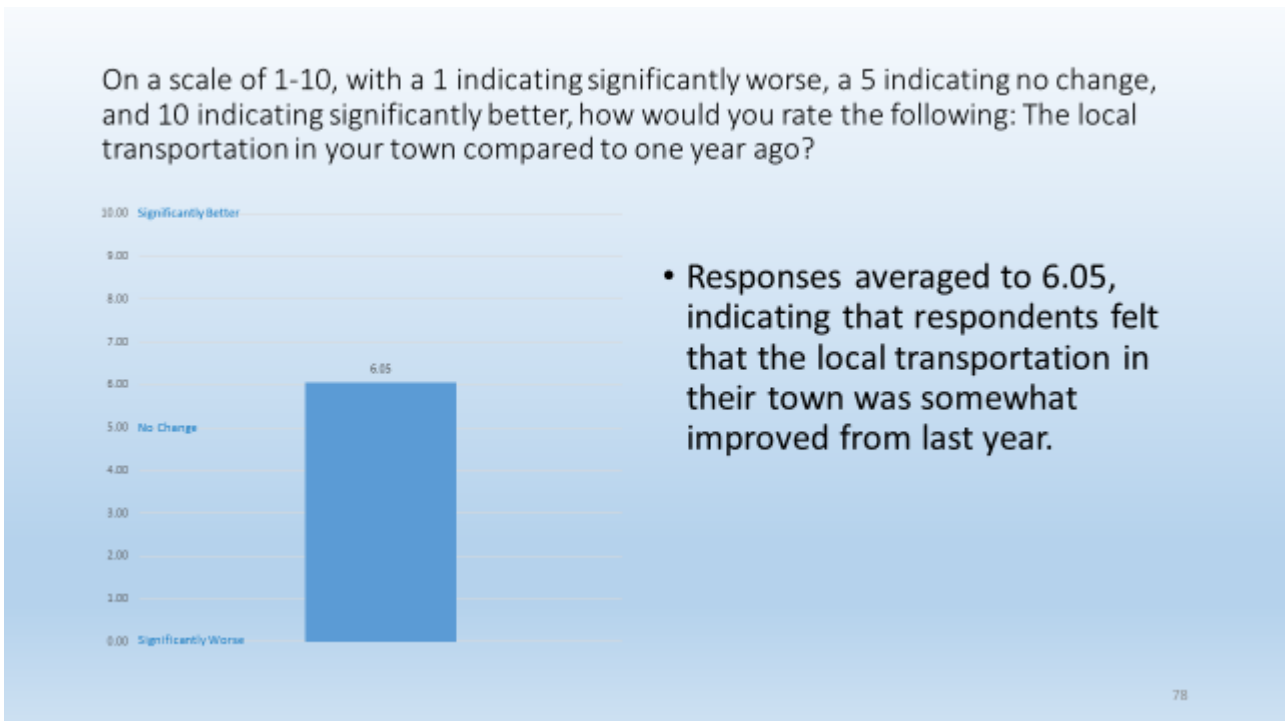
In collaboration with CTDECD, DataHaven strives to rebuild a place where businesses, government, higher education and non-profits come together to implement high impact and inclusive economic development solutions for the State of Connecticut and its municipalities.



For the 2024 NVC CEDS/EDD Annual Report data was compiled and utilized statistical information from the US Census and DataHaven for years 2010 to 2023 to 2025. Unemployment labor force data is from the Connecticut Labor Department.

The NVC is an area of 19 communities that is best serviced from a transportation means by Interstate 84 which runs East to West on the northerly section of the CEDS area, with Bristol on the East and Oxford/Southbury on the West, and CT Route 8 with Thomaston most northerly and Shelton on the South. The NVC provides for an excellent traffic circulation route.

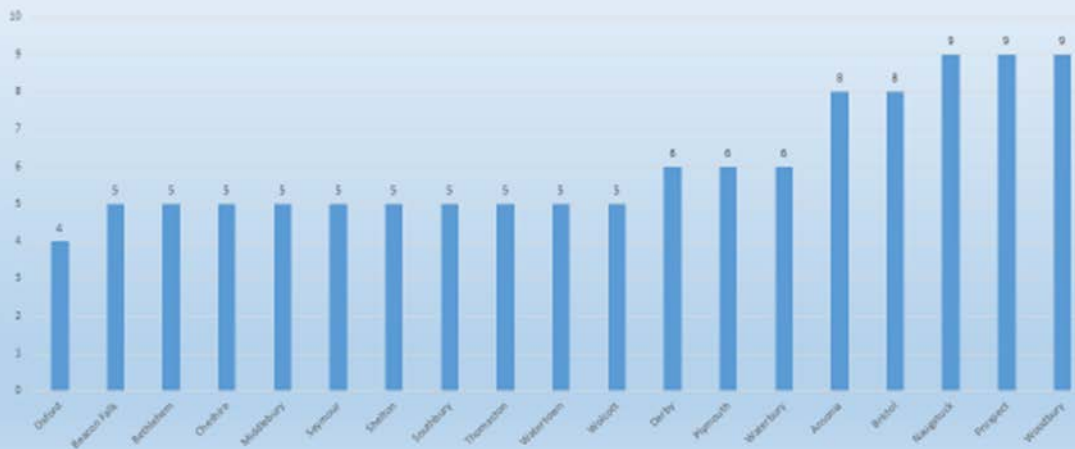
The rail service for passengers is provided by CTDOT/MetroNorth via the Waterbury to Bridgeport line. The CEDS process encourages and supports the upgrading of this passenger service. In the CEDS 2024 Survey, stakeholders believed that improvement of the overall transportation and communications systems held significant importance. They felt that the NVC/EDD CEDS fulfilled this goal moderately well.



Source: CEDS 2024 Survey

Source: CEDS 2024 Survey

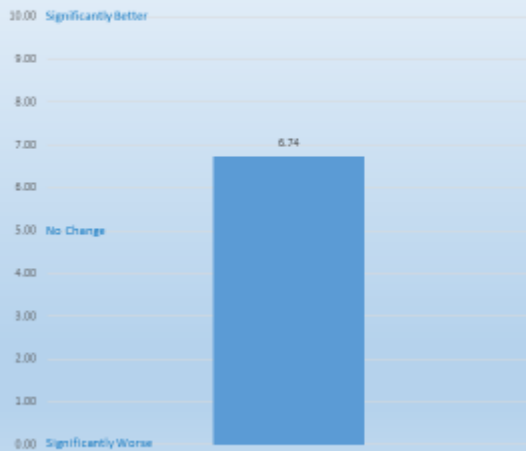
On a scale of 1-10, with a 1 indicating significantly worse, a 5 indicating no change, and 10 indicating significantly better, how would you rate the following: The local transportation in your town compared to one year ago?



79

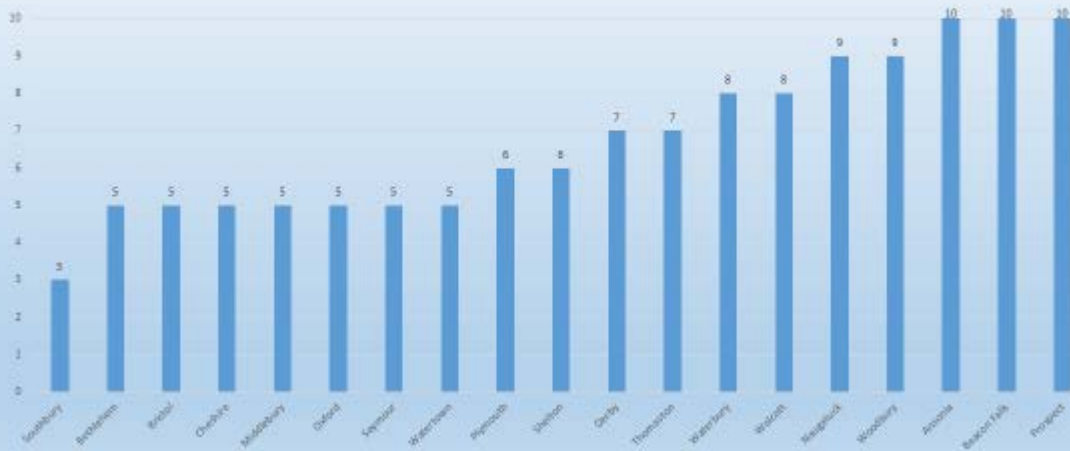


On a scale of 1-10, with a 1 indicating significantly worse, a 5 indicating no change, and 10 indicating significantly better, how would you rate the following: The existing highways and roads in your town compared to one year ago?



- Responses averaged to 6.74, indicating that respondents felt that existing highways and roads in their town were somewhat improved from last year.

On a scale of 1-10, with a 1 indicating significantly worse, a 5 indicating no change, and 10 indicating significantly better, how would you rate the following: The existing highways and roads in your town compared to one year ago?



To what extent do people in your town rely upon some form of public transportation?

Very Little Amount	Below Average Amount	An Average Amount	Above Average Amount	No Public Transit Options
Cheshire	Beacon Falls	Ansonia	Waterbury	Bethlehem
Southbury	Middlebury	Bristol		Plymouth
Woodbury	Oxford	Derby		Prospect
	Shelton	Naugatuck		
	Thomaston	Seymour		
	Wolcott	Watertown		

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Regardless of whether your municipality currently has public transit, how important is the further development of public transit to your municipality?

Unimportant	Slightly Important	Somewhat Important	Important	Very Important
Bethlehem	Beacon Falls	Ansonia	Bristol	Plymouth
Oxford	Middlebury	Cheshire	Derby	Waterbury
Prospect	Watertown	Southbury	Naugatuck	
		Thomaston	Seymour	
			Shelton	
			Wolcott	
			Woodbury	

83

How would you rate the quality of mass/public transportation in your municipality?

Poor	Fair	Average	Strong	No Public Transit Option
Southbury	Middlebury	Beacon Falls	Ansonia	Bethlehem
	Seymour	Bristol	Wolcott	Plymouth
	Thomaston	Cheshire		Prospect
		Derby		
		Naugatuck		
		Oxford		
		Shelton		
		Waterbury		
		Watertown		
		Woodbury		

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What is the average commute travel time for residents of your town?

- 15 Minutes: Bristol, Southbury
- 20-30 Minutes: Ansonia, Bethlehem, Cheshire, Derby, Oxford, Waterbury, Woodbury, Shelton
- More than 30 Minutes: Seymour, Wolcott, Watertown
- Middlebury, Prospect, and Thomaston responded: "Unknown."
- Beacon Falls, Naugatuck, and Plymouth did not respond.

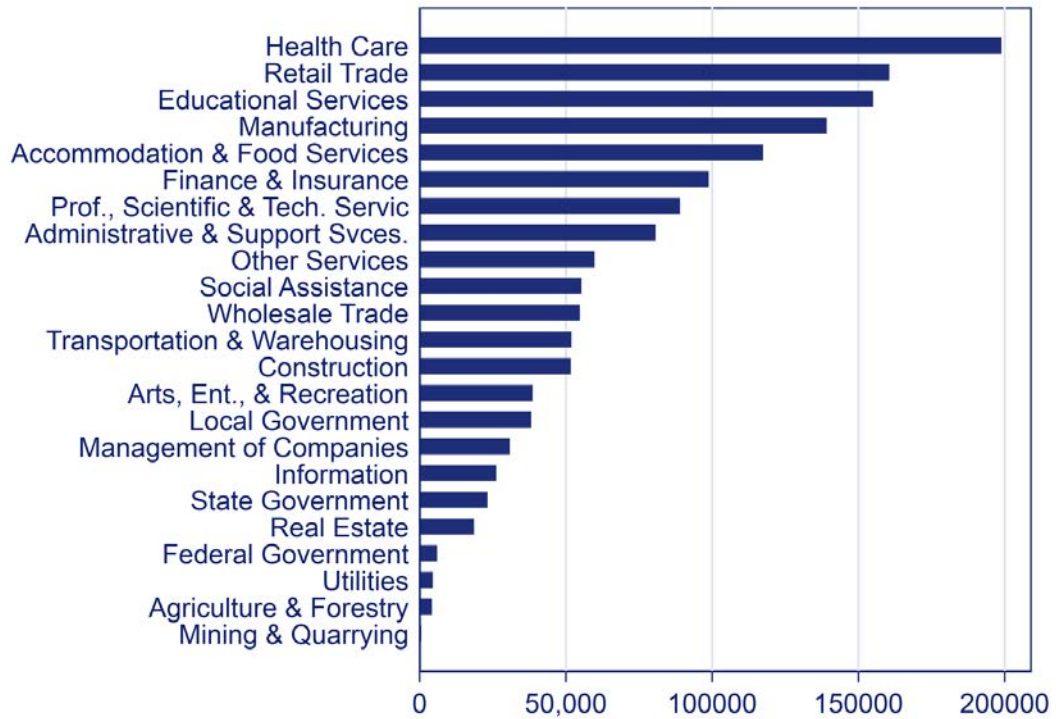
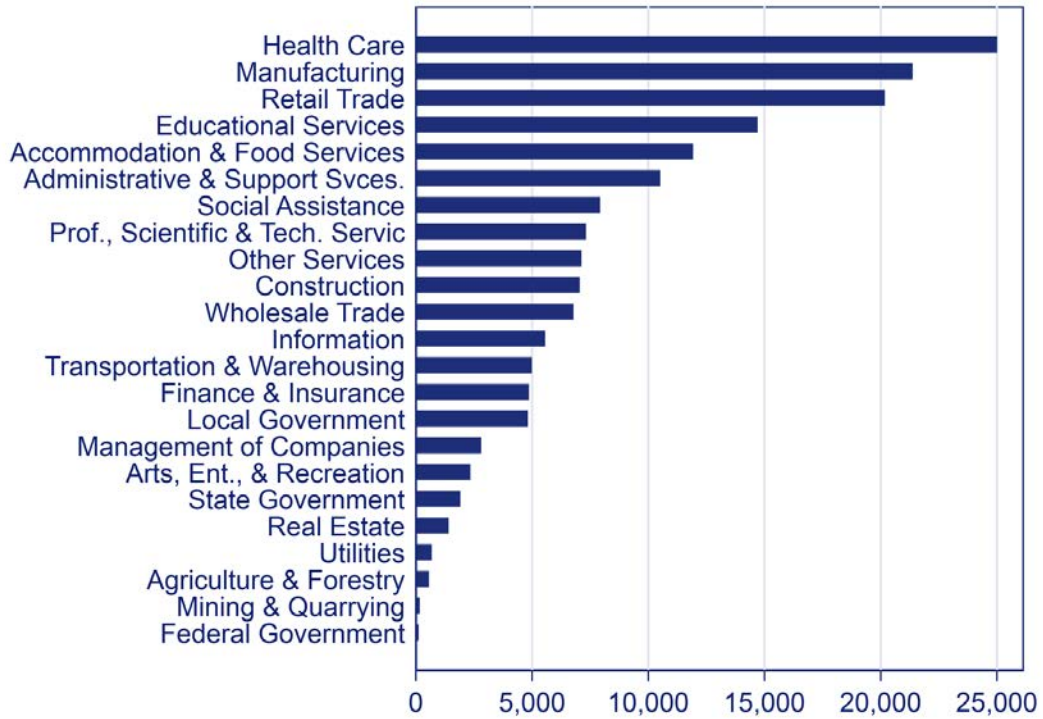
80



CHARACTERISTICS OF THE NVC

<p><u>Population:</u></p> <p>450,204 NVC (AdvanceCT) 3,591,692 Connecticut</p>	<p><u>Regional Airport:</u></p> <p>Waterbury/Oxford Airport</p>
<p><u>Land Area:</u></p> <p>421.5 square miles</p>	<p><u>Largest Population: (2021 Advance Ct)</u></p> <p>Waterbury 113,783</p>
<p><u>Median Household Income: (DATAHAVEN)</u></p> <p>Connecticut: \$83,572 New Haven County: \$75,043 Hartford County: \$80,320 Litchfield County: \$84,797 Fairfield County: \$101,194</p>	<p><u>Smallest Population:</u></p> <p>Bethlehem 3,408</p> <p>14 Municipalities Decreased in population (2010-2023)</p> <p>5 Municipalities Increased in population (2010-2023)</p>
<p><u>Total Employment February 2024 (CTDOL):</u> 219,615</p> <p><u>Unemployed:</u></p> <p>14,618</p> <p><u>Labor Force:</u></p> <p>234,233</p> <p><u>Unemployment Rate:</u></p> <p>NVC Rate: 6.2% State Rate: 5.4% US Rate: 3.9% 18 Towns above State Rate: 5.4% 1 Towns below Federal Rate: 3.7%</p>	<p><u>Transportation:</u></p> <p>Interstate 84: East to West Route 8: North to South</p> <p>Metro-North: Waterbury-Bridgeport Line – underperforms Extensive rail replacement upgrade in process.</p> <p>NVC EDD/CEDS New Goal #11: Recommend and Support the extension of the freight line from Waterbury to Thomaston to Torrington</p>

Connecticut Employment - Job Trends (CTDOL 2019)



Financial Assistance

The SEDC continued to act as the lead agency with the fiduciary responsibility for implementing and continuing the NVC EDD/CEDS 2023-2024 Annual Report. SEDC has submitted and received assistance from the Naugatuck Valley Council of Governments, and other funding from private foundations and from local utility providers located within the CEDS project area. SEDC will continue to request financial partnerships in order to fulfill the NVC EDD/CEDS obligation.

Without this financial support and continued financial support the CEDS process will be unable to continue with the implementation/administration of the NVC EDD/CEDS. EDA financial support has allowed the monitoring and implementing of the CEDS. Communities have indicated via survey responses a willingness to support the overall EDD/CEDS process. However, the actual funding mechanism is a work in progress. SEDC will request EDA funding for future phases of the NVC EDD/CEDS.

Organization 2023-2024

The Naugatuck Valley Corridor organization and committee structure have not changed since approval of the 2015 CEDS.

SEDC continues to lead the administrative effort subject to continued financial support from EDA, various community and non-profit grants and private business organizations.

The SEDC, under the direction of its President Paul J. Grimmer with assistance as needed/required from WDC, continued to provide the staffing and coordination for the various meetings, grant reports and finances. SEDC Board of Directors agreed to continue the CEDS Administration and SEDC staff assisted with the monitoring and implementation of the CEDS Strategy during the grant period 2023-2024.

The NVCOG provided administrative assistance to the overall CEDS process under the direction of Rick Dunne Executive Director of the NVCOG. The NVCOG will post the annual report on the NVCOG website.

For the purpose of the 2024 Annual Report submission changes were anticipated in the current Connecticut EDD boundary. While the State of Connecticut OPM/DECD and the Governor's office re-establish the nine State EDDs with EDA's concurrence.

Members of the Advisory Committee agreed to continue with the overall CEDS program. There was no interruption in the program, SEDC/WDC and the NVCOG administered a clear vision of the 2023-2024 Work Plan.



Work Plan 2023-2024/Recommendations

The top priority of the 2023-2024 work plan was to continue the overall administrative strategy to carry out the Federal EDA and State of Connecticut designation of the NVC as one of Connecticut's EDDs. This may be revised during the next 5-year CEDS.

The EDA/OPM financial support is an essential part of the improvements intended to implement some of the various capital infrastructure projects and/or sufficient allocations to remedy the growing list of Brownfields or vacant/underutilized buildings. These numerous improvement projects within the NVC EDD/CEDS require financial commitment to spur economic growth of the 19 communities and the surrounding Regions. Implementation of the Capital Projects will support economic growth and offer greater potential for new investment through the private sector in partnership with the public sector. These investments will produce new construction jobs and long term jobs, improve tax base and economic return to the state and federal treasuries, will result.

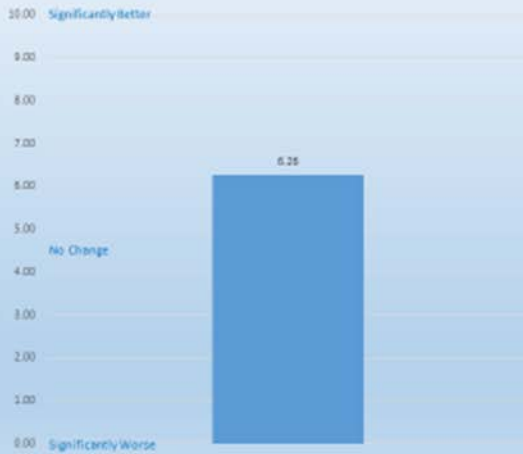
In keeping with EDA's mission, the NVC EDD/CEDS will promote innovation and competitiveness among the municipalities in order to promote growth and success within each and every municipality. The NVC EDD/CEDS tasks for the upcoming year include the following:

NVCOG is the host of the Regional Brownfields Partnership (RBP) a 27 city and town volunteer association that is now the primary recourse for assisting the 19 communities in the NVC EDD/CEDS area for the upcoming program year.

- The RBP Advisory Committee will maintain, update, and consolidate brownfield property inventories that are reported throughout the NVC and will be assisted with some additional staff changes at NVCOG per the Executive Director of the NVCOG.
- Update list of brownfields requiring assessment and/or remediation (Refer to the Brownfields Data Narrative and Chart section).
- Assist with requesting financial assistance regarding funding for remediation and/or assessment.
- Identify CTDEEP, EPA, OPM and DECD financing programs.
- Encourage Federal EPA and others to provide financial resources, numerous projects are currently identified, however a lack of financial support is a growing economic strain on the CEDS communities.

Concentration will be on job retention for our existing businesses with assistance as appropriate. The state list of pending or actual businesses - WARN report attached. There was one WARN Notice for the NVC for the period of 2023-2024. Also, based on availability of federal and/or state funds, assist those communities that have been impacted with plant shutdowns or relocation of businesses including Municipal Development Plan (MDP), Brownfield Remediation, and improve access to local and major arteries.

On a scale of 1-10, with a 1 indicating significantly worse, a 5 indicating no change, and 10 indicating significantly better, how would you rate the condition of brownfields in your town compared to one year ago?



- Responses averaged to 6.26, indicating that respondents felt that there was some improvement from one year ago.

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Source: CEDS 2024 Survey

Over the last year, what is the status of identification of brownfield sites in your community?

Zero Sites	1-4 Sites	5 or More Sites
Beacon Falls	Bristol	Ansonia
Bethlehem	Derby	Naugatuck
Cheshire	Plymouth	
Middlebury	Seymour	
Oxford	Waterbury	
Prospect	Watertown	
Shelton	Wolcott	
Southbury	Woodbury	
Thomaston		

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Over the last year, what is the status of assessment of brownfield sites in your community?

Zero Sites	1-4 Sites	5 or More Sites
Beacon Falls	Ansonia	Waterbury
Bethlehem	Bristol	
Cheshire	Derby	
Middlebury	Naugatuck	
Oxford	Plymouth	
Prospect	Shelton	
Seymour	Wolcott	
Southbury	Woodbury	
Thomaston		
Watertown		

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Over the last year, what is the status of remediation of brownfield sites in your community?

Zero Sites	1-4 Sites
Beacon Falls	Ansonia
Bethlehem	Bristol
Cheshire	Derby
Middlebury	Naugatuck
Oxford	Plymouth
Prospect	Shelton
Seymour	Waterbury
Southbury	
Thomaston	
Watertown	
Wolcott	
Woodbury	

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According to the CEDS 2024 Survey, NVC town and cities were asked: “How well did the NVC/EDD CEDS fulfill Goal 3: Work in collaboration with the Naugatuck Valley Regional Brownfields Pilot and the Connecticut Landbank as well as our state and federal partners to assess, remediate and reclaim and redevelop our brownfield sites throughout the NVC EDD/CEDS 19.” Responses averaged to 8.28, indicating that respondents felt that the NVC/EDD CEDS fulfilled goal three well.



Capital Needs/Infrastructure Program was maintained with open requests from all 19 communities and implemented with a new e-mail only questionnaire keeping with green standards. No projects were submitted for inclusion in the EDD/CEDS document as of this Annual Report (June 30, 2024).

The Strategy Committee is responsible for developing, implementing, revising, or replacing the EDD/CEDS. The Strategy Committee does consist of broad-based representatives of the main economic interests of the region including private sector representatives, Mayors, First Selectmen and/or Town Managers, public officials, community leaders, and representatives of workforce development boards, representatives of institutions of higher education, minority and labor groups and private individuals who have an interest in the economic development activities of the 19-town NVC EDD/CEDS.

The Advisory Committee will continue to implement the overall CEDS and will update and modify as necessary and appropriate the following:

- Background of the economic development situation of the 19 towns that paints a realistic picture of the NVC including a narrative on the economy, population, geography, workforce development and use, transportation access, resources, environment and other pertinent information.
- Analysis of Economic Development Problems and Opportunities identifying strengths and weaknesses in the 19-town NVC.
- Incorporate relevant material from other government-sponsored plans and demonstrate consistency with other state and local workforce investment strategies.
- Identify past, present and projected future economic development investments in the region.
- Goals and Objectives – monitor the existing goals and objectives necessary to evaluate the economic problems and/or capitalize on the resources of the region over the 5 year time frame of the EDD/CEDS, and modify as conditions mandate.
- Community and Private Sector Participation – discuss in narrative form the relationship between the community in general and the private sector in the development and implementation of the EDD/CEDS.
- Strategic Projects, Programs and Activities – Identify regional projects, programs and activities designed to implement the Goals and Objectives of the CEDS/EDD including suggested projects and vital projects including projects that have been listed as potential Brownfield redevelopment projects or zones.
- EDD/CEDS Plan of Action – A narrative/guide necessary to implement the goals and objectives of the EDD/CEDS to promote economic development opportunities, foster effective transportation access, enhance and protect the environment while maximizing effective development. Use of the workforce to be consistent with any applicable state or local workforce investment strategies. Promote the use of technology, including the use of Green Building Council standards and technology to foster the use of the State Energy Program (SEP)

- with LEED and partner with utilities (CL&P and UI) to conserve energy.
- Methodology for cooperating and integrating the EDD/CEDS with the State's economic development priorities, including clusters and Brownfield redevelopment projects.
 - Performance Measures – a list of performance measures used to evaluate the Planning Organization's successful development and implementation of the EDD/CEDS, such as number of jobs created after implementation of a EDD/CEDS activity, number and types of investments undertaken in the region, number of jobs retained in the region, amount of private sector investment.

Local Infrastructure Capital Improvements Projects / Brownfields / CEDS 2024 Survey

The Stakeholders 2024 Capital Improvement Municipal Questionnaire was recommended by the CEDS Advisory Committee to be emailed to all 19 communities. The communities were encouraged to submit new or revised Capital Improvement Projects, Brownfields and/or infrastructure projects. No projects were received for inclusion in the June 2024 Annual Report.

The CEDS 2024 survey indicated that governments in the towns and cities in the NVC EDD/CEDS continue to strongly agree with the CEDS goals, which emphasize opportunities for job growth, development of local infrastructure, and improvement of transportation, specifically the Waterbury Branch line and communication systems, among other things.

NVC EDD/CEDS towns and cities believe that the current economic climate in the individual towns was somewhat better (6.58) than the previous year and their town was better than the previous year.

The NVC EDD/CEDS towns and cities responded that their towns were better from one year ago in the areas of local public infrastructure, local transportation, existing highways and roads, and the condition of underutilized and vacant buildings and brownfields.



The town and cities were asked “to what extent do people in your town rely upon some form of public transportation?” 16% say below average amount; “How would you rate the quality of mass/public transportation in your municipality?” Seven towns indicated average; “Regardless of whether your municipality currently has public transit, how important is the further development of public transit to your municipality?” 42% indicated it is important.

The towns and cities in the NVC EDD/CEDS responded to the question on How prepared is the NVC to *withstand* a shock like another pandemic, economic downturns, or other crises? Responses averaged to 6.44, indicating that respondents felt that their municipality was slightly more than somewhat prepared to withstand a shock like another pandemic, economic downturns, or other crises.

Similarly, the question was asked how prepared was the NVC to respond to the global pandemic? Responses averaged to 6.71, indicating that respondents felt that the NVC was prepared to respond to the global pandemic.

The towns and cities in the NVC EDD/EDS response to the question on how would you rate the economic climate in the NVC/EDD compared to one year ago. Average response was 6.58, indicating that respondents felt the economic climate of the NVC/EDD was somewhat better than the previous year.

Survey results were received from 19 communities with a 100% return for the sixth year in a row. The results are enclosed within the 2023-2024 CEDS Annual Report Executive Summary CEDS 2024 Survey section of this report.

Plan of Action

The CEDS Plan of Action “implements the goals and objectives of the CEDS in a manner that,” among other things, fosters effective transportation access, enhances and protects the environment, and balances resources through sound management of physical development (CEDS Summary of Requirements). The NVC CEDS plan of action focuses upon transportation access, the enhancement and protection of the environment through the use of brownfields identification, assessment and remediation, and sound physical development including projects that support jobs both short and long term.

This CEDS report uses a survey of local leaders to identify public infrastructure projects, upgrades and expansions to existing highways and roads, and improvements to underutilized buildings and sites that are in progress. As one part of the NVC CEDS plan of action, those projects need to be completed with Federal/EDA financial assistance. The survey also identifies necessary improvements to the infrastructure, needed upgrades or expansions to highways and roads, and essential improvements to vacant buildings, namely town centers and shopping centers. As a second part of the NVC CEDS plan of action, these projects need to be started. This report also indicates that funding for infrastructure, transportation, underutilized buildings and sites has increased over the past year. In addition, the number of brownfields that have been identified, assessed, and cleaned has also risen. A third element of the plan of action calls for the progress in funding levels and brownfield identification, assessment, and clean up to be continued.



Naugatuck Valley Economy

Executive Summary – Economic Conditions, Public Infrastructure Including Broadband

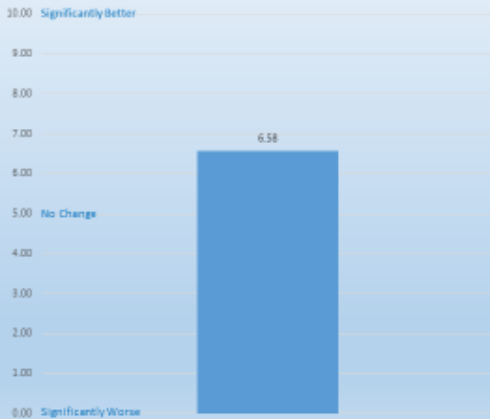
- Respondents believed that the economic climate in the NVC/EDD was somewhat better than last year.
- Respondents believed that the economic climate in their town had improved over the last year.
- Respondents concluded that the employment situation in their town was somewhat better than a year ago.
- Respondents felt that their local public infrastructure improved over the last year.
- Respondents felt that existing highways and road in their town somewhat improved from last year.
- Respondents felt that the quality of the communications networks was better than five years ago.
- All but three NVC/EDD towns reported that at least 81% percent of the households in their town had access to broadband internet. Two towns reported 61-70% had access and one indicated that between 41-50% of their households had broadband access.

4



Naugatuck Valley Corridor Economic Climate

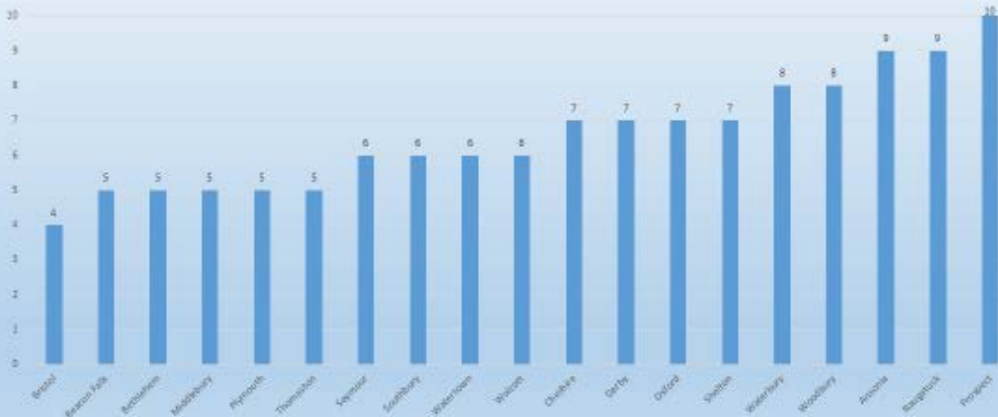
On a scale of 1-10, with a 1 indicating significantly worse, a 5 indicating no change, and 10 indicating significantly better, how would you rate the following: The economic climate in the NVC/EDD compared to one year ago?



- Responses averaged to 6.58, indicating that respondents felt that the economic climate in the NVC/EDD was somewhat better from last year.

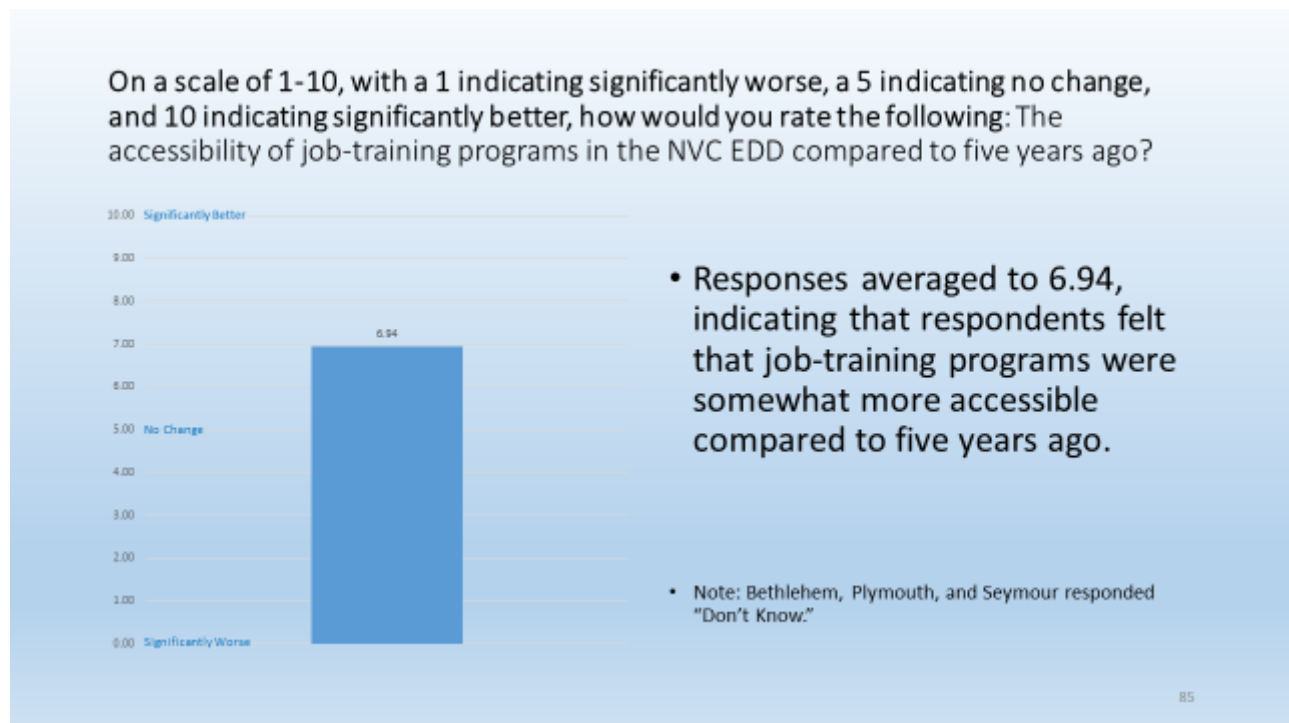
63

On a scale of 1-10, with a 1 indicating significantly worse, a 5 indicating no change, and 10 indicating significantly better, how would you rate the following: The economic climate in the NVC/EDD compared to one year ago?



64

Current unemployment rates in the NVC range from a low of 2.9% in Cheshire, to a high of 7.0% in Waterbury. Ten towns are equal to or above the state's unemployment rate of 4.2% rate. This is a significant change from the past Annual Reports. One town (Cheshire 2.9%) is below the U.S. Rate of 3.9%. In a comparison of employed and unemployment rates from May 2023 to March 2024 (chart enclosed), all of the NVC towns had an increase in their labor force and all communities had an increase in the number of unemployed.



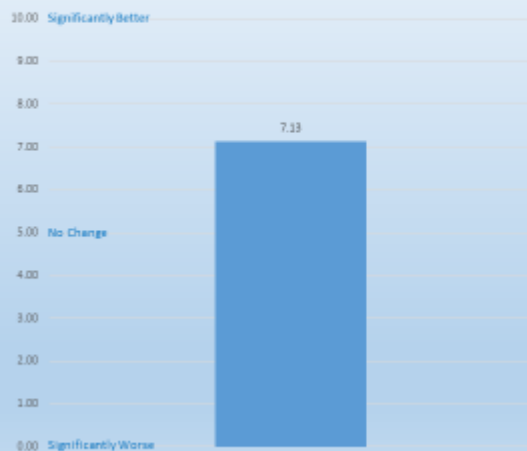
Source: 2024 Survey

Business & Employment Changes

Based on sudden and severe economic conditions of higher unemployment rates and plant closings or a reduction in business employment changes as incorporated within the annual report, EDA has made the entire NVC area eligible to receive funding providing the communities have submitted projects that have been received by the Strategy and Advisory Committees. The CEDS Administration Team contacted each of the 19 chief elected officials, highly recommending that they review their capital infrastructure improvement projects relative to job growth, economic development and Brownfield Redevelopment needs.

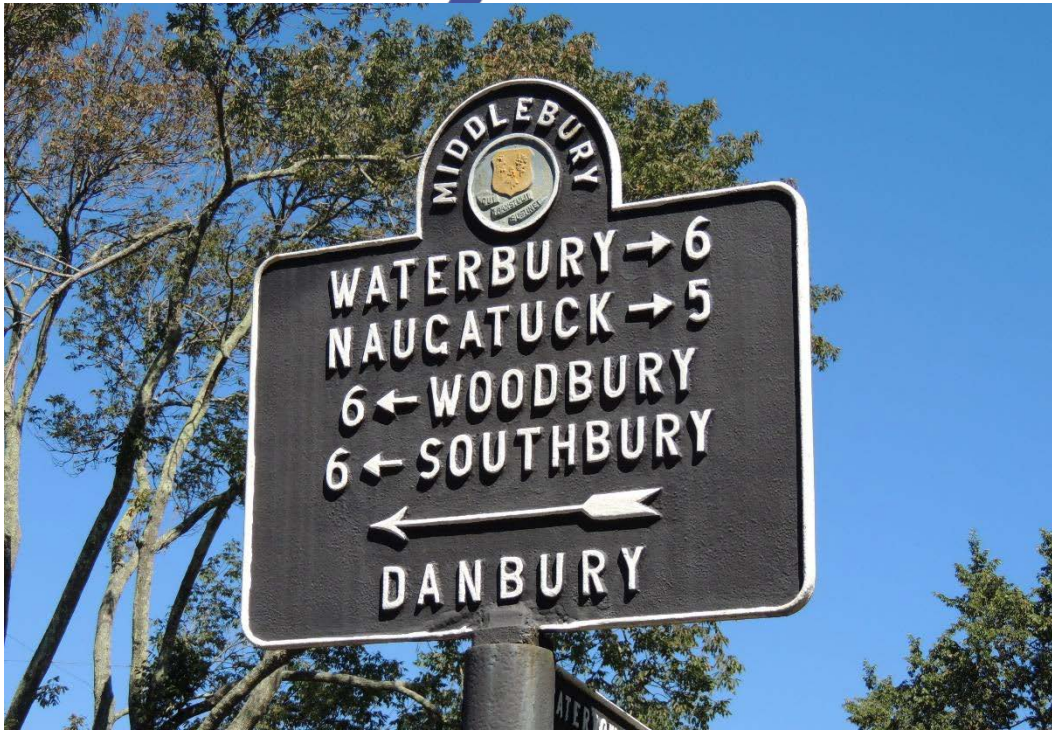
EDA has advised all communities of its Economic Development Assistance Programs Application (EDAP) Notice of Funding Opportunity (NOFO). EDA solicits applications from applicants in order to provide investments that support construction, non-construction, planning, technical assistance and revolving loan fund projects under EDA's Public Works program and Economic Adjustment Assistance (EAA) programs. Currently, two EDA projects are under construction both in the City of Waterbury.

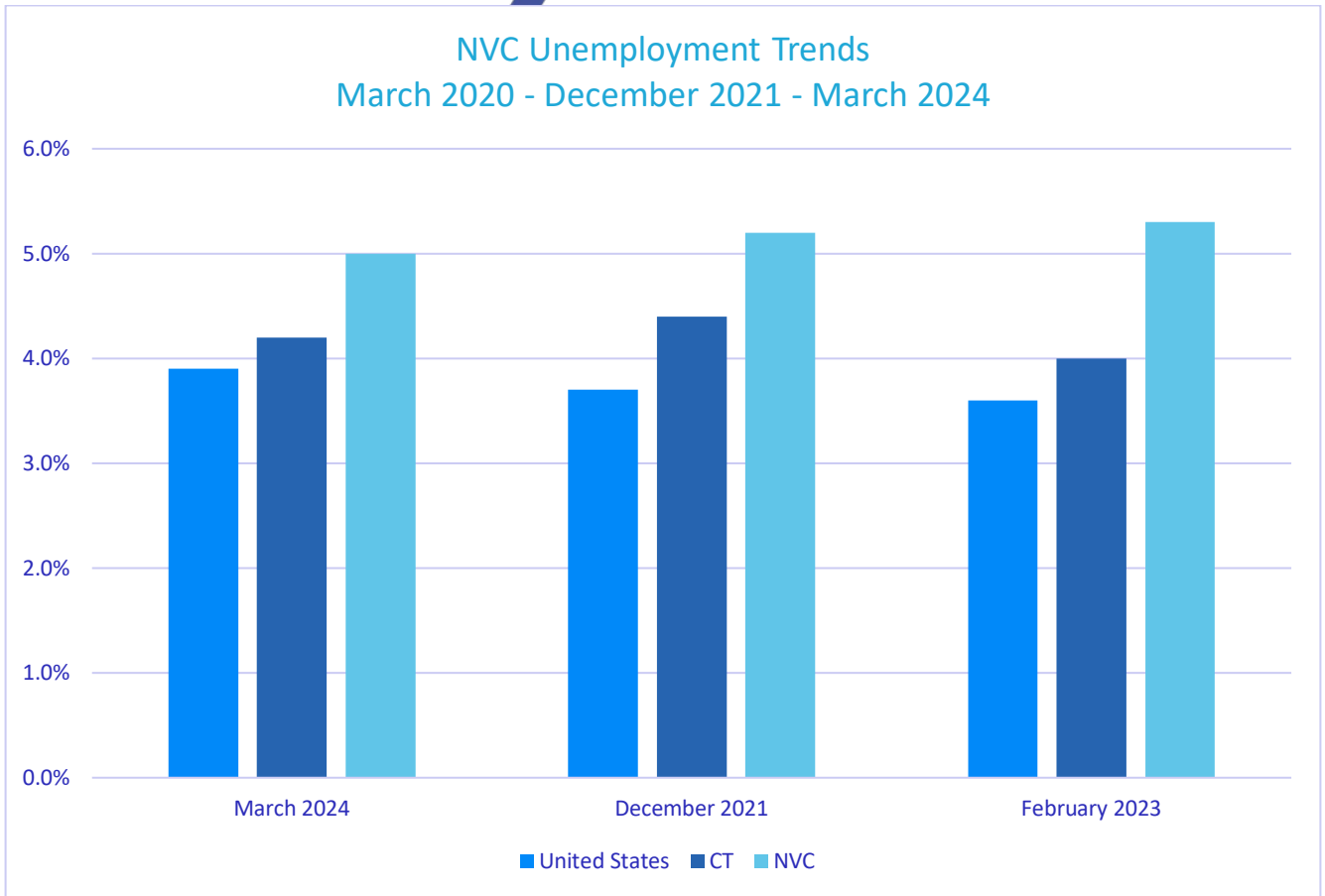
On a scale of 1-10, with a 1 indicating significantly worse, a 5 indicating no change, and 10 indicating significantly better, how would you rate the following: The quality of job-training programs in the NVC EDD compared to five years ago?



- Responses averaged to 7.13, indicating that respondents felt that there has been an improvement in the quality of job-training programs over the past five years.

- Note: Bethlehem, Plymouth, Seymour, and Southbury responded "Don't Know."





EDA is providing this Technical Assistance grants for the implementation and monitoring of the 2023-2024 NVC EDD/CEDS. The Annual Report will be prepared and submitted by June 30, 2024.

Local officials have become more aware of the CEDS/EDD process and their participation in the committee meetings improved during the program year including 100% participation in the Annual CEDS Resiliency Survey.

Distressed Communities

The State of Connecticut DECD municipalities and OPM, PIC ranking shows that 6 Distressed Municipalities for 2024 and 7 PICs for 2024 but their rankings varied and in some cases it was significant.

The State of Connecticut DECD latest publication of distressed municipalities as defined by the CT General Statutes Title 32, Chapter 578, and Department of Economic & Community Development Sec. 32-9p has identified twenty five Connecticut municipalities as distressed. Within the NVC CEDS area there are 6 such communities. OPM also lists 7 communities as PIC/private investment municipality. The list ranked by scores is as follows:

Distressed 2023 and PIC 2024			
Municipality	Ranked	Score	PIC*
Ansonia	8	360	9
Derby	10	349	13
Waterbury	9	455	2
Bristol		326	15
Naugatuck		333	14
Plymouth	19	315	19
Seymour		296	28

*Public Investment Committee

Twenty Seven percent of the NVC CEDS area is defined as distressed according to DECD and the US Department of Housing and Urban Development.

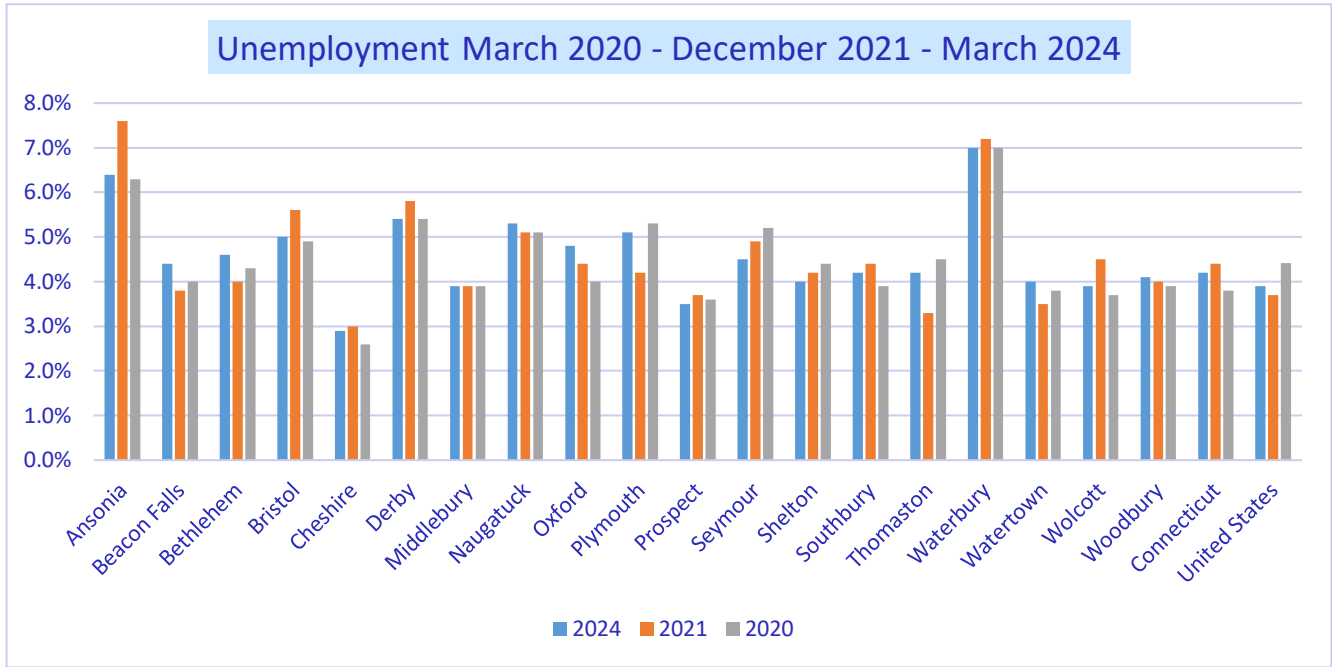
Demographics – NVC – 19 Communities

The demographics presented represent the EDD/CEDS 19 communities. The 19 NVC communities population in 2023 was 450,284 per DataHaven, a slight increase of 1,498 citizens. Six communities had an increase: Bristol, Middlebury, Oxford, Seymour, Shelton and Waterbury. All others had decreases (see chart for details). The Connecticut population in 2010 was 3,574,097 and in 2023 it was 3,591,692 (a difference of -17,595).

Thirteen communities had a decrease in population from 2010 to 2023 per DataHaven while six communities had a slight increase.

Unemployment and Labor Force Characteristics NVC May 2023 – March 2024

The Connecticut unemployment rate for the timeframe of May 2023 to March 2024 increased from 3.7% to 4.2%. The average unemployment rate for the nineteen NVC communities increased from 4.2% to 5.0%. Twelve of the nineteen communities were at or above the state unemployment rate with Cheshire the lowest at 2.9%. The United States adjusted rate for the same period went from 3.4% to 3.9%. Eighteen communities were at or above the Federal rate. The labor force for the NVC increased from 231,677 to 235,406 people, an increase of 3,729. Waterbury had the largest labor force with Bristol second and Shelton third. Bethlehem had the smallest labor force.



Changes in Employment Force and Unemployment Rate over Time

The labor force in the NVC and the State of Connecticut had an overall increase of 3,729 and 27,900 respectively from May 2023 to March 2024. Sixteen of the 19 communities in the NVC had an increase in their labor force from March 2020 to February 2023 per Labor Department Statistics.

Connecticut’s employed labor force increased from May 2023 to March 2024 by 17,400 people according to the CT Labor Department. The NVC employed workforce increased by 147 people during the same period.

Within the NVC from the period of May 2023 to March 2024 the employment criteria, employed and unemployed and overall unemployment rates improved. The labor force increased by 3,729. The number of unemployed decreased by 2,018 people. The overall unemployment rate for the same period in the NVC was 5.0%. The State of Connecticut was 4.2% and the U.S. was 3.9%. Cheshire had the lowest rate at 2.9%.

Does your community provide job training opportunities for your residents or for individual businesses?

No	Unsure	Yes
Beacon Falls	Derby	Ansonia
Bethlehem	Naugatuck	Bristol
Cheshire	Plymouth	Middlebury
Oxford	Prospect	Waterbury
Southbury	Seymour	Wolcott
Thomaston	Shelton	
Woodbury	Watertown	



Unemployment and Labor Force Characteristics - NVC March 2020 – March 2024

The Connecticut unemployment rate for the period from March 2020 to March 2024 decreased from 4.9% to 4.2%. The average unemployment rate for the nineteen NVC communities decreased from 5.8% to 4.20%. The United States adjusted rate for the same period went from 3.8% to 3.9%. One community (Cheshire) was at or below the national average. Cheshire was the lowest at 2.9% of the NVC community at or below the national average of 3.9%. The labor force for the NVC increased from 231,903 to 235,406 people in March 2024. Waterbury had the largest workforce with Bristol second and Shelton third. Bethlehem had the smallest work force.

Conclusions

The Advisory and Strategy Committees under the leadership of its Chairperson, Sheila O'Malley of the City of Ansonia has continued to develop a partnership with government and business leaders through the EDD/CEDS Outreach process. The public forums continue to have good Citizen Participation.

SEDC/WDC continues to utilize the EDD/CEDS process to encourage economic partners within the nineteen communities and prepare data and information to support one of Connecticut's nine EDD, which are the same as the CT OPM Planning Regions. The Strategy Committee continues to oversee the EDD/CEDS document, maintain, update and adjust, prepare and submit reports, monitor significant changes in the economy, coordinate all committees, outsource information by communicating with all the partners, all of which are reported in detail throughout the annual update.

Implementation and monitoring of the CEDS will have direct impacts on each of the communities with some communities having a greater economic benefit through economic growth, job expansion, new businesses and/or relocation than others, but the entire region will benefit because job opportunities will be available for all residents of the corridor. The demographics show that all 19 communities had an increase in the labor force during the past year. The NVC labor force statistics improved from May 2023 to March 2024 this is a positive sign concerning the economy's future as we set our vision for 2024/2025. The CEDS process is also to be used as a measuring stick for improving transportation, which is the bloodline for economic growth since the majority of our residents and/or businesses use our highways to commute and to deliver their products and services. Improved rail service on the Waterbury Branch line is strongly recommended by community leaders and legislators.

Connecticut Congressional representatives are aware of the NVC EDD/CEDS and have assisted with economic development grants for our communities. Their assistance in procuring additional grants in aid for our individual communities or a regional organization will have an overall economic benefit.

Summary of Performance Measures

Unemployment in the NVC since the Last CEDS Annual Report

The percent of employed has decreased in all of the 19 NVC communities since May 2023 thru March 2024, unemployment increased by 0.8% in the NVC.

The average unemployment rate for the 19 NVC towns fluctuated over time from 6.9% in February 2016 to 5.0% in March 2020 to 4.2% in May 2021 to 5.0% in March 2024.

In March 2024, Cheshire was the only community in the NVC that was below the U S average of 3.9%. In March 2024, the unemployment rate in Waterbury was 2.8 percentage points higher than the Connecticut average. The unemployment rate was 2.2 percentage points higher in Ansonia and .8% points higher in Bristol than the Connecticut average.

Overall, number of unemployed in the NVC increased from May 2023 to March 2024. Overall unemployment again increased in the NVC by 2,018 jobs.

The overall NVC labor force increased from May 2023 to March 2024 by 3,729. The employed labor force showed an increase from May 2023 to March 2024 of 147 jobs.

Executive Summary – CEDS Survey 2024

The CEDS 2024 Survey continues to gauge public stakeholders' perceptions of the CEDS goals, economic climate, public infrastructure and transportation, and brownfields. Respondents felt that the NVC/EDD CEDS fulfills its seven goals moderately well to more than moderately well. They believe that the first five goals (job growth, local infrastructure, transportation and communication, brownfields, and economic expansion) have significant importance while the other two goals (National Heritage Area and philanthropy) are important. Stakeholders rate the economic climate in the NVC/EDD and their towns to be slightly better than compared to one year ago.

The NVC towns and cities believed that their towns were slightly more prepared to withstand a shock like another pandemic, economic downturns, or other crises. Responses averaged to 6.44, indicating slightly more than somewhat prepared.

They also concluded that the NVC was prepared to respond to a shock like another pandemic, economic downturns, or other crises

All nineteen communities responded to the question regarding how would you rate the local public infrastructure in your town compared to one year ago? 7.26% responded better than one year ago. Stakeholders who took the survey felt that their local transportation was improved over the past year.

Twelve NVC municipalities report that spending on local infrastructure in their towns has increased over the past year and seven towns indicated no change.

Respondents reported that better than average progress (6.74) had been made on improved highways and roads in their towns over the last year.

Survey respondents concluded that the employment situation was slightly better in their town compare to one year ago (5.89). Responses averaged to 6.17, indicating that respondents felt that the accessibility of job-training programs in the NVC/EDD is slightly better compared to five years ago. Responses averaged to 6.44, indicating that respondents felt that the quality of job-training programs in the NVC/EDD is somewhat better compared to five years ago.

The stakeholder were asked how would you rate the condition of brownfields in your town compared to one year ago? Responses averaged to 6.26, indicating that respondents felt that there was some improvement from one year ago.

For the sixth year in a row, all stakeholders participated in the NVC EDD/CEDS survey. Each of the 19 towns that responded to this question are willing to keep the NVC EDD/CEDS effort financially viable.

The survey was administered from December 14, 2023 to February 16, 2024.

Total number of responses: 19

Communities participating in the survey: Ansonia, Beacon Falls, Bethlehem, Bristol, Cheshire, Derby, Middlebury, Naugatuck, Oxford, Plymouth, Prospect, Seymour, Shelton, Southbury, Thomaston, Waterbury, Watertown, Wolcott, and Woodbury

Response rate: 19 of the 19 CEDS Towns (100%) for the 6th year in a row. Thanks to all of the communities!

The full survey and questionnaires are on-file at SEDC.



2023-2024 Economic Development and/or Technical Assistance Capital Projects Questionnaire

Naugatuck Valley Corridor - Comprehensive Economic Development Strategy (CEDS) - Economic Development District (EDD)

General Information			
Municipality:		Project Title:	
Chief Elected Official:		Title:	
E-Mail:	Phone:	Fax:	Cell:
Project Contact Person:			
E-Mail:	Phone:	Fax:	Cell:
Address:	City:	State: CT	Zip Code:

A. Capital Project Information			
1. Please provide a brief summary of your project including proposed funding use (200 words max):			
2. Number of projects requested? _____ Please prioritize and complete a questionnaire for each project.			
3. Jobs created: Short term jobs: <input type="checkbox"/> 0-25 <input type="checkbox"/> 25-100 Long term jobs: <input type="checkbox"/> 0-25 <input type="checkbox"/> 25-100 <input type="checkbox"/> 100+			
4. Project Infrastructure Needs:			
Roads and Highway Access	<input type="checkbox"/> Adequate	<input type="checkbox"/> Minor Improvements	<input type="checkbox"/> Major Upgrade
Utilities ALL	<input type="checkbox"/> Adequate	<input type="checkbox"/> Minor Improvements	<input type="checkbox"/> Major Upgrade
Broadband Access	<input type="checkbox"/> Adequate	<input type="checkbox"/> Minor Improvements	<input type="checkbox"/> Major Upgrade
Sewers (storm water/sanitary)	<input type="checkbox"/> Adequate	<input type="checkbox"/> Minor Improvements	<input type="checkbox"/> Major Upgrade
5. Projects Correlation to Local, Regional and State Development Requirements:			
	Fully Complies	Not Applicable	Comments, if any
Local Plan of Development	<input type="checkbox"/>	<input type="checkbox"/>	
NVC EDD/CEDS	<input type="checkbox"/>	<input type="checkbox"/>	
Regional Plan	<input type="checkbox"/>	<input type="checkbox"/>	
State Development Strategies	<input type="checkbox"/>	<input type="checkbox"/>	
Economic Recovery & Resiliency Plan	<input type="checkbox"/>	<input type="checkbox"/>	

Capital Investment	
Total Project Cost: \$	
Local Investment: \$	
State Investment Agency Name:	
Federal Investment Agency Name:	
Private Investment:	
Are investments currently committed and available? <input type="checkbox"/> yes <input type="checkbox"/> no	
Tax Abatement provided? <input type="checkbox"/> yes <input type="checkbox"/> no <input type="checkbox"/> under consideration	

2023-2024 Economic Development and/or Technical Assistance Capital Projects Questionnaire

Naugatuck Valley Corridor - Comprehensive Economic Development Strategy (CEDS) - Economic Development District (EDD)

Economic Benefit (estimated): _____		
Impact Local Grand List: _____		
Real \$	Personal Property \$	State Tax Benefit \$

Project Status (Planning, Design, Construction Phases)				
Local government status:	<input type="checkbox"/> Approved	<input type="checkbox"/> Pending	<input type="checkbox"/> Unapproved	<input type="checkbox"/> N/A
Local Regulatory approval:	<input type="checkbox"/> Approved	<input type="checkbox"/> Pending	<input type="checkbox"/> Unapproved	<input type="checkbox"/> N/A
State approval:	<input type="checkbox"/> Approved	<input type="checkbox"/> Pending	<input type="checkbox"/> Unapproved	<input type="checkbox"/> N/A
Regional approval:	<input type="checkbox"/> Approved	<input type="checkbox"/> Pending	<input type="checkbox"/> Unapproved	<input type="checkbox"/> N/A
<input type="checkbox"/> Property is owned by municipality	<input type="checkbox"/> Property is in negotiation	<input type="checkbox"/> Property owner is supportive		
<input type="checkbox"/> Property owner is not yet involved	<input type="checkbox"/> Not relevant			
Current status of property:	<input type="checkbox"/> vacant land	<input type="checkbox"/> vacant building in good repair		<input type="checkbox"/> occupied building
	<input type="checkbox"/> vacant building in poor repair			
	<input type="checkbox"/> other explain	Brownfield		
Shovel Ready?	<input type="checkbox"/> Now	<input type="checkbox"/> 6-12 months	<input type="checkbox"/> 1-2 years	<input type="checkbox"/> 3 years and beyond
Which phase applies?	<input type="checkbox"/> Planning	<input type="checkbox"/> Design	<input type="checkbox"/> Bidding Negotiation	<input type="checkbox"/> Construction

B. Technical Assistance Projects ONLY	
1. Project planning and feasibility studies	Land: <input type="checkbox"/> yes <input type="checkbox"/> no Building: <input type="checkbox"/> yes <input type="checkbox"/> no Municipal Owned: <input type="checkbox"/> yes <input type="checkbox"/> no <small>(describe 150 words or less) Please attach a description.</small>

C. Brownfield Project Status	
1. Is your project in a designated/define Brownfield?	<input type="checkbox"/> yes <input type="checkbox"/> no
2. Is your project dependent on Environmental Remediation?	<input type="checkbox"/> yes <input type="checkbox"/> no
3. Is there an accepted Remediation Plan?	<input type="checkbox"/> yes <input type="checkbox"/> no
4. Is a Remediation Plan needed?	<input type="checkbox"/> yes <input type="checkbox"/> no
5. Has an EIE been initiated?	<input type="checkbox"/> yes <input type="checkbox"/> no Stage 1: <input type="checkbox"/> yes <input type="checkbox"/> no Stage 2: <input type="checkbox"/> yes <input type="checkbox"/> no
6. Are you aware of the funding opportunities for Brownfields offered by the Regional Brownfields Partnership?	<input type="checkbox"/> yes <input type="checkbox"/> no
7. Are you a member of the Regional Brownfield Partnership (RBP)?	<input type="checkbox"/> yes <input type="checkbox"/> no
8. Anti-blight Management on Abandoned Site/Building?	<input type="checkbox"/> yes <input type="checkbox"/> no
9. Tax Foreclosure:	<input type="checkbox"/> yes <input type="checkbox"/> no

2023-2024 Economic Development and/or Technical Assistance Capital Projects Questionnaire

Naugatuck Valley Corridor - Comprehensive Economic Development Strategy (CEDS) - Economic Development District (EDD)

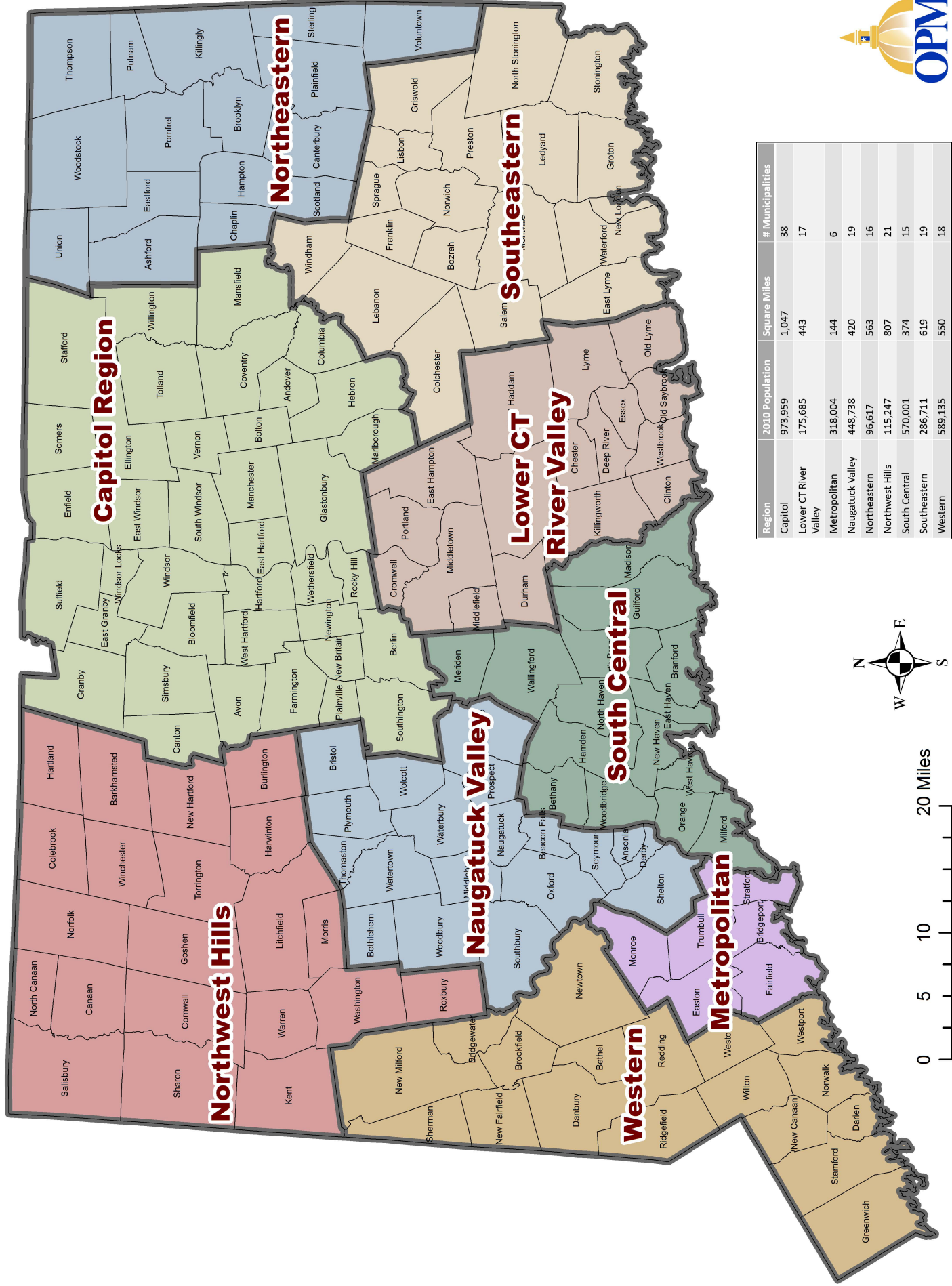
Please review and complete this survey by: January 19, 2024

Questions: Please contact Paul Grimmer, President

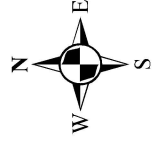
Shelton Economic Development Corporation (NVC District Office), 25 Brook Street, Shelton, CT 06484 /

203-924-2521 / Sedc4@sheltonedc1.com

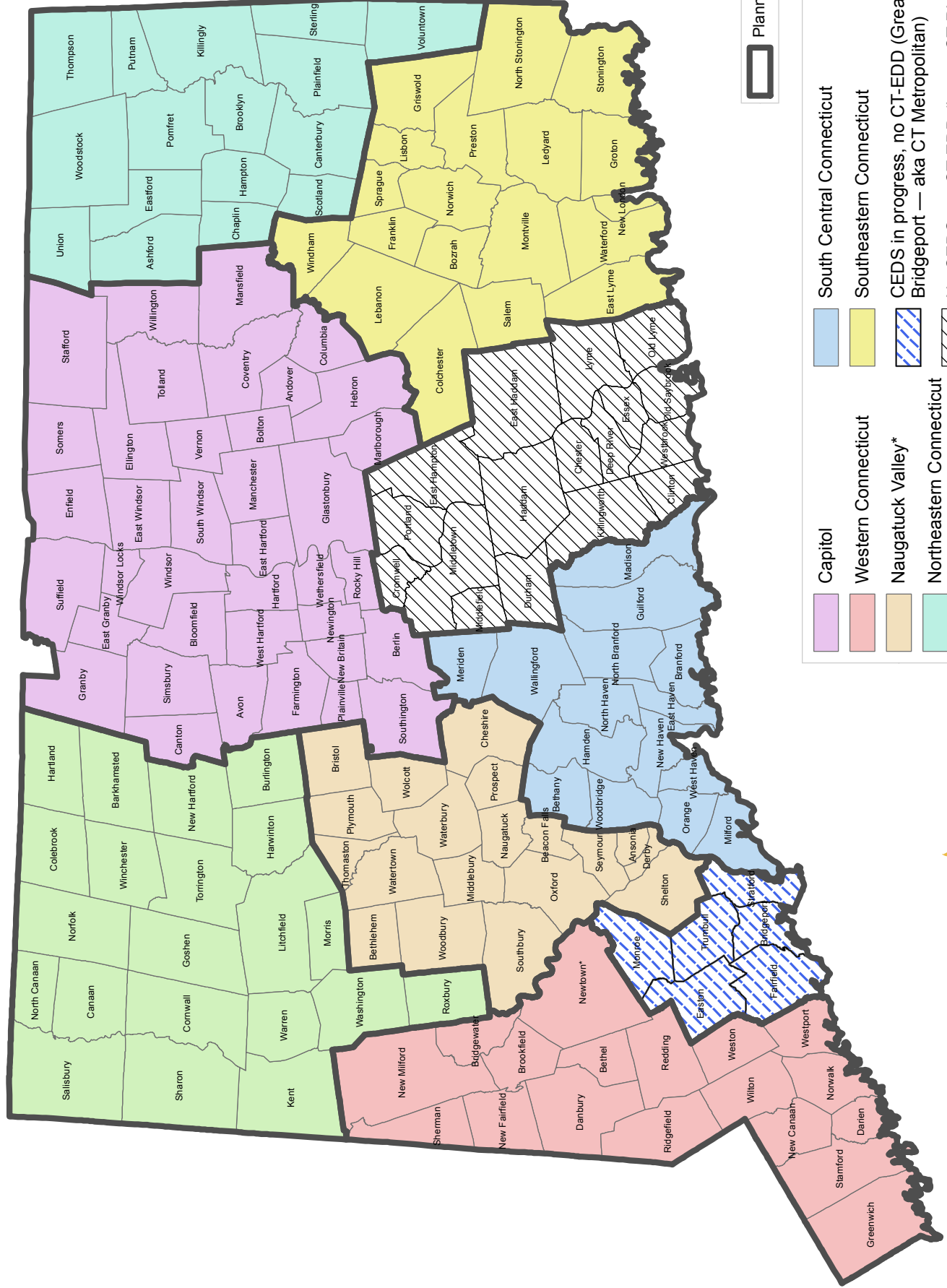
Regional Councils of Governments in Connecticut



Region	2010 Population	Square Miles	# Municipalities
Capitol	973,959	1,047	38
Lower CT River Valley	175,685	443	17
Metropolitan	318,004	144	6
Naugatuck Valley	448,738	420	19
Northeastern	96,617	563	16
Northwest Hills	115,247	807	21
South Central	570,001	374	15
Southeastern	286,711	619	19
Western	589,135	550	18



Connecticut Economic Development Districts (CT-EDD)



Planning Regions

- Capitol
- Western Connecticut
- Naugatuck Valley*
- Northeastern Connecticut
- Northwest Hills
- South Central Connecticut
- Southeastern Connecticut
- CEDS in progress, no CT-EDD (Greater Bridgeport — aka CT Metropolitan)
- No CEDS, no CT-EDD (Lower CT River Valley)

*Newtown also participates in Naugatuck Valley Corridor CEDS through 2020.



**Business and Employment Changes
Sudden and Severe Impacts
CT Labor Department through March 2024**

The NVC EDD CEDS has maintained the businesses that were planning or closed since 2007. For the 2024 Report we are reporting information from September 2023 until March 2024.

The State Labor Department, has listed 2 businesses in the now 19 Towns NVC EDD CEDS area during that time period that have or plan to have, a reduction in their workforce. 197 full and/or seasonal jobs have been or will be lost.

Previous report covering the period April 2022 – March 2024 – one business within the NVC communities announced a reduction in their business workforce. (See list below). WARN Notices

<i>Layoff/Staff Reduction Date</i>	<i>Company Name and Location</i>	<i>Principal Product</i>	<i>Workers Impacted</i>
March 2024	Trinity Terraces , Watertown	Retail	67
November 2023	Waterbury Gardens Nursing & Rehab LLC of Waterbury	Health Care	125

*A more detailed report can be found on the SEDC website.

**Naugatuck Valley Corridor Population Trends
2010 - 2023 - 2025**

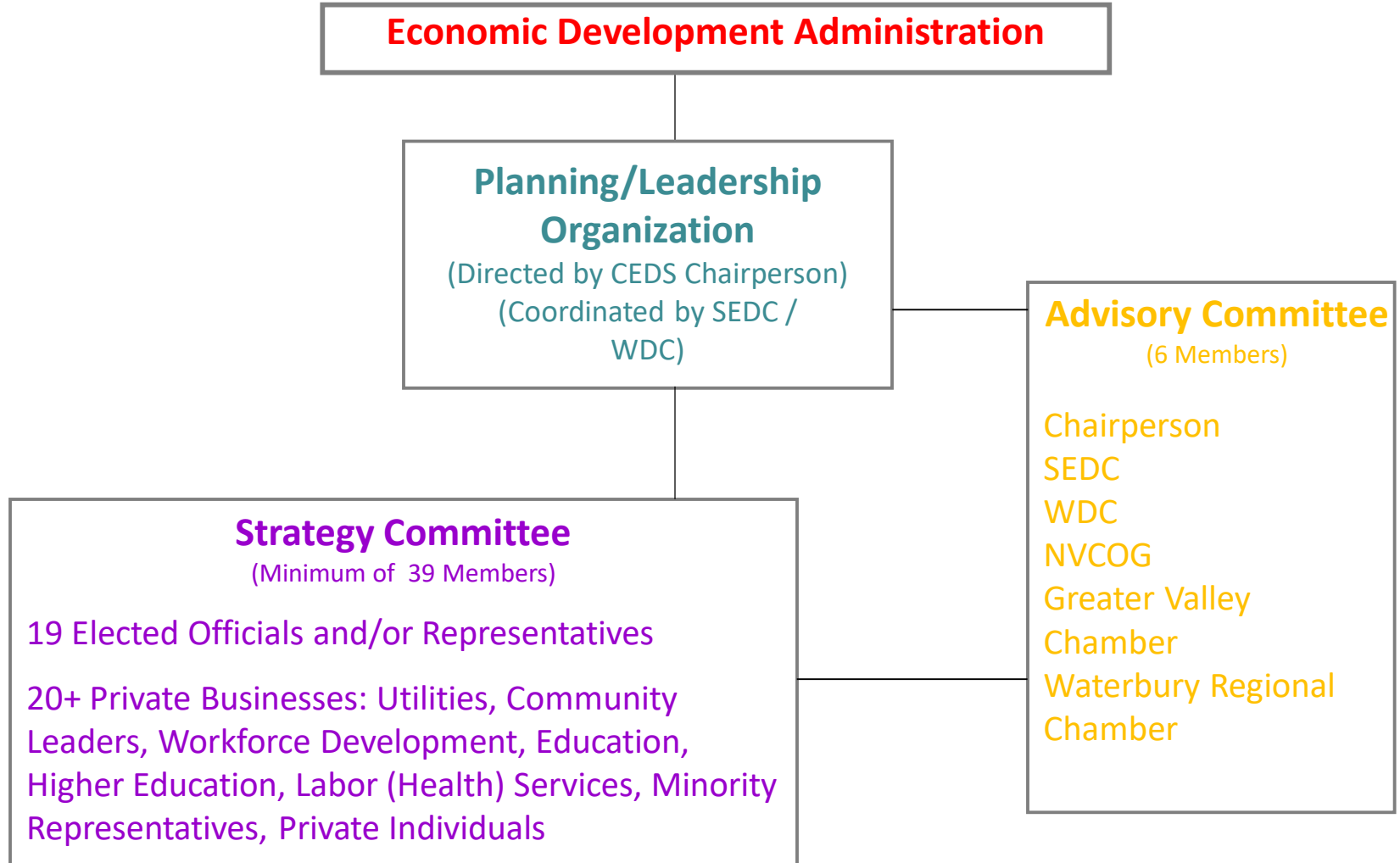
	2010		2023		2025		DIFFERENCE		DIFFERENCE		% Change 2010-2023	% Change 2023-2025
	Census		DataHaven		CDC		2010-2023	2023-2025	2010-2023	2023-2025		
Connecticut	3,574,097		3,591,692		3,618,755		17,595	27,063	0.5%	0.7%		
NVC Towns	448,708		450,204		459,557		1,496	9,353	0.3%	2.0%		
Ansonia	19,249		18,945		20,265		-304	1,320	-1.6%	6.5%		
Beacon Falls	6,049		6,027		6,532		-22	505	-0.4%	7.7%		
Bethlehem	3,607		3,408		3,596		-199	188	-5.5%	5.2%		
Bristol	60,477		60,733		59,395		256	-1,338	0.4%	-2.3%		
Cheshire	29,261		28,766		28,937		-495	171	-1.7%	0.6%		
Derby	12,902		12,387		13,553		-515	1,166	-4.0%	8.6%		
Middlebury	7,575		7,617		8,412		42	795	0.6%	9.5%		
Naugatuck	31,862		31,586		32,537		-276	951	-0.9%	2.9%		
Oxford	12,683		12,744		15,695		61	2,951	0.5%	18.8%		
Plymouth	12,213		11,705		12,156		-508	451	-4.2%	3.7%		
Prospect	9,405		9,361		9,702		-44	341	-0.5%	3.5%		
Seymour	16,540		16,731		16,880		191	149	1.2%	0.9%		
Shelton	39,559		40,944		41,828		1,385	884	3.5%	2.1%		
Southbury	19,904		19,866		19,164		-38	-702	-0.2%	-3.7%		
Thomaston	7,887		7,497		7,781		-390	284	-4.9%	3.6%		
Waterbury	110,366		113,783		114,896		3,417	1,113	3.1%	1.0%		
Watertown	22,514		22,110		21,640		-404	-470	-1.8%	-2.2%		
Wolcott	16,680		16,232		16,885		-448	653	-2.7%	3.9%		
Woodbury	9,975		9,762		9,703		-213	-59	-2.1%	-0.6%		
Totals	448,708		450,204		459,557		1,496	9,353	0.3%	2.0%		

	May 2023				September 2023				March 2024			
	Labor Force	Employed	Unemployed	Rate	Labor Force	Employed	Unemployed	Rate	Labor Force	Employed	Unemployed	Rate
Connecticut	1,886,400	1,816,900	69,500	3.7%	1,897,000	1,832,300	65,600	3.5%	1,914,300	1,834,300	80,000	4.2%
U.S. (Adjusted)	166,702,000	161,002,000	5,700,000	3.4%	167,929,000	161,570,000	6,360,000	3.8%	167,960,000	162,356,000	6,604,000	3.9%
NVC Towns	231,677	223,448	9,793	4.2%	233,868	226,000	7,868	3.4%	234,406	223,595	11,811	5.0%
Ansonia	9,073	8,661	412	4.5%	9,102	8,733	369	4.1%	9,323	8,727	596	6.4%
Beacon Falls	3,539	3,411	128	3.6%	3,600	3,497	103	2.9%	3,589	3,431	158	4.4%
Bethlehem	1,916	3,411	69	3.6%	1,937	1,893	44	2.3%	1,947	1,858	89	4.6%
Bristol	32,462	31,187	1,275	3.9%	32,738	31,665	1,073	3.3%	33,296	31,620	1,676	5.0%
Cheshire	16,019	15,565	454	2.8%	16,343	15,973	370	2.3%	16,264	15,800	464	2.9%
Derby	6,545	6,257	288	4.4%	6,560	6,309	251	3.8%	6,665	6,305	360	5.4%
Middlebury	3,995	3,855	140	3.5%	4,058	3,952	106	2.6%	4,036	3,878	158	3.9%
Naugatuck	16,927	16,212	715	4.2%	17,197	16,621	576	3.3%	17,216	16,311	905	5.3%
Oxford	7,317	7,073	244	3.3%	7,319	7,132	187	2.6%	7,337	6,987	350	4.8%
Plymouth	6,508	6,271	237	3.6%	6,537	6,329	208	3.2%	6,660	6,321	339	5.1%
Prospect	5,614	5,424	190	3.4%	5,710	5,561	149	2.6%	5,657	5,457	200	3.5%
Seymour	8,862	8,510	352	4.0%	8,894	8,581	313	3.5%	8,984	8,576	408	4.5%
Shelton	22,034	21,118	916	4.2%	21,997	21,293	704	3.2%	22,161	21,280	881	4.0%
Southbury	8,705	8,360	345	4.0%	8,672	8,430	242	2.8%	8,794	8,425	369	4.2%
Thomaston	4,675	4,521	154	3.3%	4,682	4,563	119	2.5%	4,757	4,558	199	4.2%
Waterbury	49,376	46,472	2,904	5.9%	49,919	47,644	2,275	4.6%	50,284	46,756	3,528	7.0%
Watertown	12,790	12,355	435	3.4%	13,034	12,667	367	2.8%	12,951	12,430	521	4.0%
Wolcott	9,872	9,498	374	3.8%	10,016	9,737	279	2.8%	9,940	9,556	384	3.9%
Woodbury	5,448	5,287	161	3.0%	5,553	5,420	133	2.4%	5,545	5,319	226	4.1%
Totals	231,677	223,448	9,793	4.2%	233,868	226,000	7,868	3.4%	235,406	223,595	11,811	5.0%

Mar-24

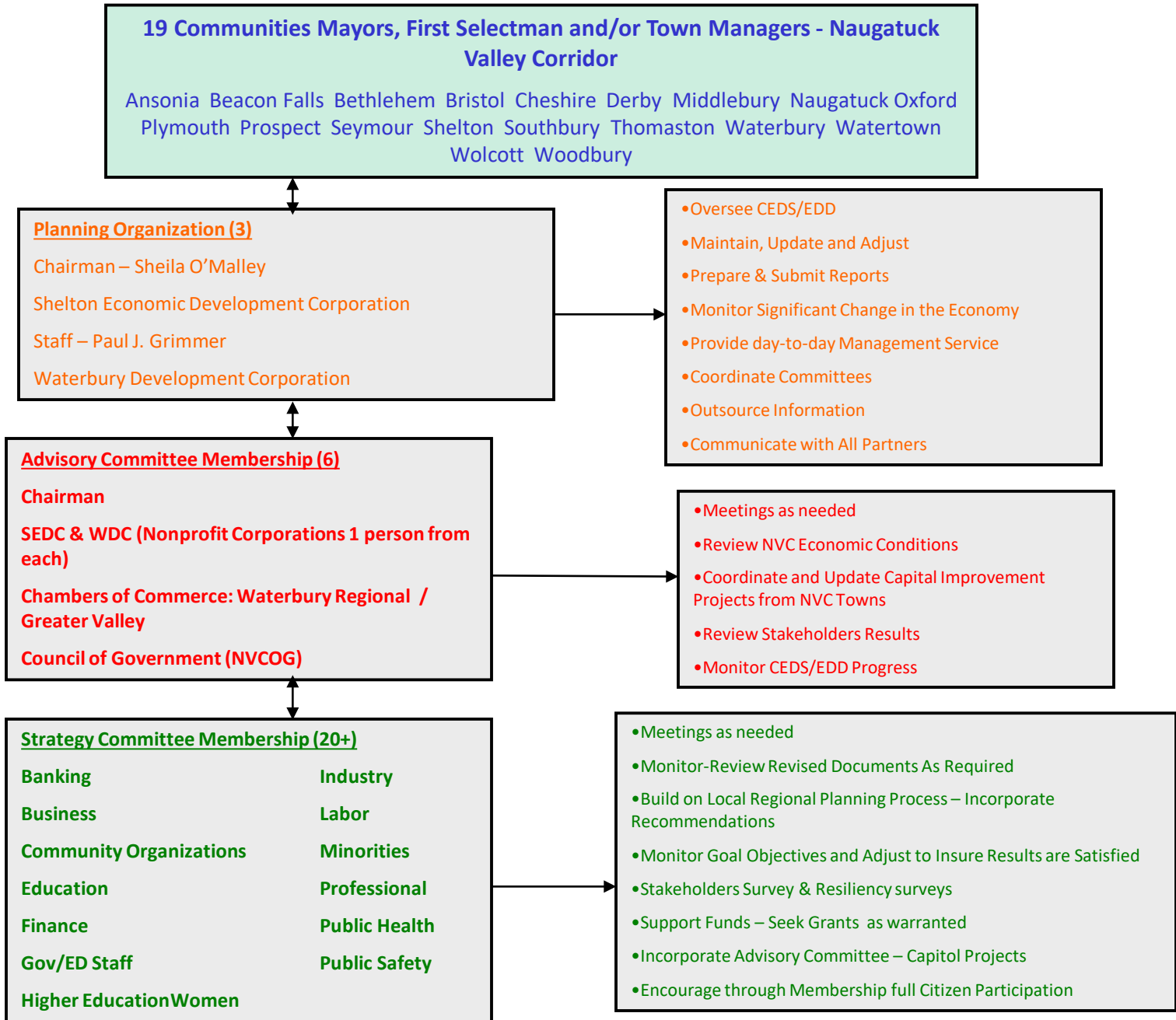
	Labor Force	Employed	Unemployed	Rate
Connecticut	1,914,300	1,834,300	80,000	4.2%
U.S. (Adjusted)	167,960,000	162,356,000	6,604,000	3.9%
NVC Towns	235,406	223,595	11,811	5.0%
Ansonia	9,323	8,727	596	6.4%
Beacon Falls	3,589	3,431	158	4.4%
Bethlehem	1,947	1,858	89	4.6%
Bristol	33,296	31,620	1,676	5.0%
Cheshire	16,264	15,800	464	2.9%
Derby	6,665	6,305	360	5.4%
Middlebury	4,036	3,878	158	3.9%
Naugatuck	17,216	16,311	905	5.3%
Oxford	7,337	6,987	350	4.8%
Plymouth	6,660	6,321	339	5.1%
Prospect	5,657	5,457	200	3.5%
Seymour	8,984	8,576	408	4.5%
Shelton	22,161	21,280	881	4.0%
Southbury	8,794	8,425	369	4.2%
Thomaston	4,757	4,558	199	4.2%
Waterbury	50,284	46,756	3,528	7.0%
Watertown	12,951	12,430	521	4.0%
Wolcott	9,940	9,556	384	3.9%
Woodbury	5,545	5,319	226	4.1%
Totals	235,406	223,595	11,811	5.0%

NVC EDD CEDS
Naugatuck Valley Corridor Organizational Chart
Program Year July 1, 2023 to June 30, 2024



2023-2024 NVC EDD CEDS - ED22PHI3020059

Implementation/Coordination of Partners



NVC EDD CEDS Strategy Committee Program Year July 1, 2023 – June 30, 2024 Organization Chart

Government Membership:

One Member from each of the 19 Communities
(Mayor-First Selectman-Town Manager)

Ansonia Beacon Falls Bethlehem Bristol Cheshire Derby Middlebury Naugatuck Oxford
Plymouth Prospect Seymour Shelton Southbury Thomaston Waterbury Watertown Wolcott
Woodbury

Private & Non-Profit Representatives (20+):

Chambers of Commerce:

Greater Valley Chamber of Commerce

Waterbury Regional Chamber of Commerce

Nonprofit Corporations:

Shelton Economic Development Corporation

Waterbury Development Corporation

Councils of Government (19 Towns):

Naugatuck Valley Council of Government

Banking/Finance

Business

Government/Economic Development Staff

Labor

Work Force Development

Higher Education

Community Organizations

Industry

Utilities

Minorities

Public Health

Women

Chairman selected from membership

Regional Brownfields Partnership (RBP) Data Narrative and Chart

Information provided to the SEDC NVC CEDS program for the 2024 Annual Report from the NVCOG Naugatuck Valley Regional Brownfields Partnership (RBF) covering the 19 communities list various projects in 14 of the 19 towns. List of all projects are attached as Exhibit A.

Municipality	Location/Site Name
Ansonia	13 projects
Beacon Falls	4 projects
Bristol	4 projects
Cheshire	1 project
Derby	15 projects
Naugatuck	14 projects
Plymouth	4 projects
Prospect	1 project
Seymour	8 projects
Shelton	10 projects
Southbury	2 projects
Thomaston	2 projects
Waterbury	37 projects
Watertown	4 projects

Regional and Municipal Brownfield Programs

The Naugatuck Valley Council of Governments (NVCOG) hosts the Regional Brownfields Partnership (RBP) to help municipalities meet the challenges of brownfield properties. The RBP grew out of the Naugatuck Valley Pilot program established by EPA's 1996 pilot funding round. Since then, the RBP has expanded to 25 eligible cities and towns in west central Connecticut. The RBP is geographically diverse, representing a collection of historic downtowns, neighborhood centers, and surrounding suburban and rural communities from Torrington to Shelton north to south and Newtown to Berlin west to east. Municipalities and affiliated economic development organizations do much of the groundwork on brownfield properties. Municipalities eligible to participate in the Regional Brownfields Partnership may choose to maximize staff capacity by requesting the assistance of the Naugatuck Valley Council of Governments. Outside of NVCOG brownfields programs, most local work dedicated to brownfield activities is completed by municipal economic development professionals and municipal planning staff in coordination with chief elected officials. In publicly funded assessment and remediation projects, technical activities are largely conducted by Licensed Environmental Professionals (LEPs) contracted by the municipality or by the state. This privatized system of environmental professionals seeks approval from and works cooperatively with regulatory agencies to fulfill assessment and remediation activities required by state and federal law. As state and federal funding for brownfield assessment and remediation has been made more available in the last decade, many municipalities have chosen to dedicate staff time to managing brownfields related activities. A high return on investment in addition to the immense public benefit that brownfield projects

yield makes prioritizing such work at all levels an appropriate and rational allocation. The Connecticut DECD estimates that nearly seven dollars are leveraged for every one dollar invested in its brownfield properties.

MUNICIPALITY	LOCATION	SITE NAME
Ansonia	5 State Street	Armory
Ansonia	26 Beaver Street	Cook Industrial
Ansonia	17 Henry Healey Drive	Road Ready
Ansonia	19 Henry Healey Drive	Road Ready
Ansonia	520 Main Street	Road Ready
Ansonia	522 Main Street	Road Ready
Ansonia	153 Main Street	Palmer
Ansonia	497 East Main Street	Palmer
Ansonia	74 Grove Street	
Ansonia	296 Main Street	Haddad Park
Ansonia	7 Riverside Drive	Ansonia Copper & Brass
Ansonia	420 Main Street	
Ansonia	35 North Main Street	
Beacon Falls	100 Railroad Avenue	Murtha
Beacon Falls	Breault Road	Nutmeg Bakery Property
Beacon Falls	164 Pinesbridge Road	Pines Bridge
Beacon Falls	103 Breault Road	
Bristol	894 Middle Street	Laviero Metals
Bristol	273 Riverside Avenue	Sessions
Bristol	316 Park Street	Former Sunshine Mart
Bristol	43 East Main Street	
Bristol	50 Franklin Street	Gavlick Machinery
Bristol	72 Franklin Street	Gavlick Machinery
Bristol	100 Franklin Street	Gavlick Machinery
Bristol	149-151 Church Street	H.J. Mills Box Factory Property
Bristol	15 Downs Street	Trudon & Platt Motor Lines
Bristol	360 Riverside Ave.	United Auto Property
Cheshire	493 West Main Street	Ball & Socket
Derby	304 Seymour Avenue	City Tool Sharpening
Derby	8 Caroline Street	Derby Garden Center
Derby	67-71 Minerva Street	67-71 Minerva
Derby	150 Roosevelt Drive	150 Roosevelt Drive
Derby	0 Caroline Street	OSI
Derby	46-50 Commerce Street	Valley Auto
Derby		DOT Site
Derby	160 Elizabeth Street	Checkers Food Store
Derby	2 Factory Street	Jacobs Metal
Derby	90 Main Street	Lifetouch
Derby		Hines Farm
Derby	251 Roosevelt Drive	Bad Sons
Derby	251 Roosevelt Drive	251 Roosevelt Drive
Derby	0 Water Street	Housatonic Railroad Spur
Derby	23 Factory Street	Barretta Gardens & Landscape
Naugatuck	27 Andrew Avenue	27 Andrew Avenue

Naugatuck	58 Maple Street	Parcel C
Naugatuck	6 Rubber Avenue	Parcel A
Naugatuck	0 Maple Street	Parcel B
Naugatuck	100 Prospect Street	Prospect St School
Naugatuck	251 Rubber Avenue	
Naugatuck	0 Church Street	
Naugatuck	0 West Mountain Road	Landfill
Naugatuck	0 West Mountain Road	Landfill
Naugatuck	0 Elm Street	
Naugatuck	122 School Street	
Naugatuck	226 Rubber Ave	Naugatuck Recycling Center
Naugatuck	0 Andrew Ave	Risdon Site
Naugatuck	12 Spencer Street	
Plymouth	142 Main Street	Mayfair Garage
Plymouth	268 Main Street	Hart
Plymouth	272 Main Street	B&J tool
Plymouth	12 Prospect Street	Prospect St School
Prospect	214 New Haven Road	U.S. Cap And Jacket
Seymour	33-37 Bank Street	
Seymour	29 Maple Street	LoPresti School
Seymour	768 Avenue	Carson Location
Seymour	79-101 Bank Street	Seymour Lumber
Seymour	4 Progress Avenue	Silvermine Road
Seymour	109 River Street	Housatonic Wire
Seymour		Seymour Specialty Wire Company
Seymour	119 Old Ansonia Road	
Shelton	113 Canal Street	Chromium Process
Shelton	223 Canal Street	
Shelton	100 Canal Street	
Shelton	131 Canal Street East	Rolfite
Shelton	123 East Canal Street	Samarius Industries
Shelton		Mutual Housing
Shelton	93 Canal Street	Cel-Lastik Sponge Rubber
Shelton	267 Canal Street	
Shelton	726 River Road	
Southbury	1230 S Britain Road	STS
Southbury	1461 S Britain Road	STS
Thomaston	235 East Main Street	Plume And Atwood Brass Mill
Thomaston	200 East Main Street	New England Oil Terminal
Waterbury	39 Cherry Avenue	New Opportunities
Waterbury	44 Chapel Street	Verjune
Waterbury	777 South Main Street	Mad River
Waterbury	313 Mill Street	Nova Dye Site
Waterbury	835 South Main Street	Mad River
Waterbury	272 River Street	Mad River

Waterbury	16 Cherry Avenue	NOW
Waterbury	167 Maple Street	NOW
Waterbury	66 Buckingham Street	
Waterbury	1981 East Main Street	Former Mattaco
Waterbury	279 Thomaston Avenue	
Waterbury	116 Bank Street	Howland Hughes
Waterbury	27 Division Street	27 Division Street
Waterbury	1875 Thomaston Avenue	Waterbury Industrial Commons
Waterbury	526 North Main Street	526 N. Main St
Waterbury	324 Mill Street	324 Mill Street
Waterbury		Bunker Hill Park
Waterbury	1200 South Main Street	Everybody's Market
Waterbury	130 Freight Street	Ridan Inc
Waterbury	31 Burton Street	31 Burton Street
Waterbury	40 Bristol Street	40 Bristol Street
Waterbury	37 Bristol Street	37 Bristol Street
Waterbury	99 Pearl Street	99 Pearl Street
Waterbury	57 Division Street	57 Division Street
Waterbury	177 Cherry Street	177 Cherry Street
Waterbury	47-103 Pearl Street	Pearl Street Park
Waterbury	215 Cherry Street	215 Cherry Street
Waterbury	526 Huntingdon Avenue	MacDermid
Waterbury	33 Mill Street	Mill Street
Waterbury	1200 Watertown Avenue	Municipal Stadium
Waterbury	698 South Main Street	Anamet
Waterbury	South Main Street	Lot 19
Waterbury	2100 South Main Street	
Waterbury	000 West Main Street	
Waterbury	359 Mill Street	Food Hub
Waterbury	909 Bank Street	909 Bank Street
Watertown	20 Main Street	Pin Shop
Watertown	0 Old Baird Road	Murtha Site
Watertown		Rujack
Watertown	0 French Street	0 French Street

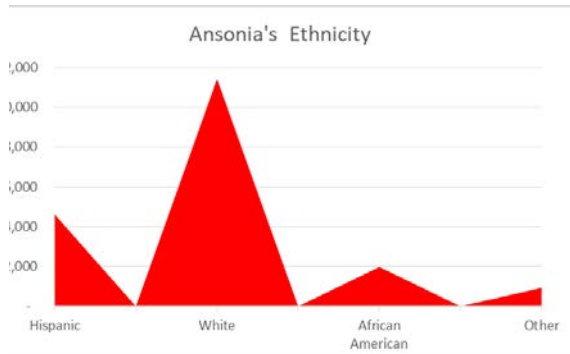
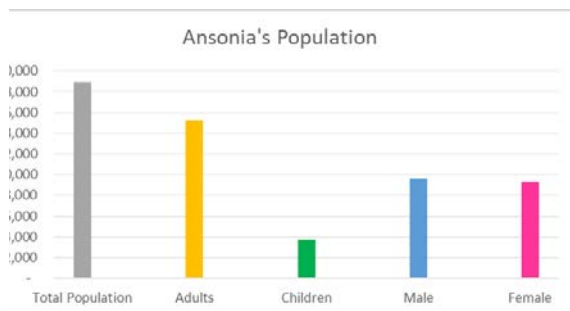
Ansonia's Demographics

Total Population:	18,945
Adults:	15,223
Children:	3,722
Male:	9,632
Female:	9,313
DataHaven	
Hispanic:	4,614
White:	11,426
African American:	1,975
Other:	930
Poverty Rate:	12.0%

Ansonia is one of the nineteen communities that make up the Naugatuck Valley Corridor Economic Development District/Comprehensive Economic Development Strategy (NVC EDD/CEDS). The following demographic information is a snapshot of Ansonia and its overall importance and impact on the NVC EDD/CEDS.

Population: the population annual update is based on statistics from the 2010 U.S. Census, and current DataHaven demographics. Ansonia's population for 2023 was 18,945 people. Ansonia ranks 7th of the 19 communities.

The population of the NVC for the similar period is 450,204 people. Ansonia's population decreased from the 2010-2023 period by 304 people (refer to the population chart 2010-2023-2025 period to review the modification in the population).



Unemployment and Labor Force Characteristics: the recent unemployment figure from the CT Labor Department indicates Ansonia has 596 unemployed workers or 6.4 %. Ansonia possessed the 2nd highest unemployment rate amongst the NVC communities.

The unemployment and labor force have changed substantially during the past report period based on the COVID Pandemic local/state/national/worldwide economics. ALL of the communities in the NVC reflected an increase in their Labor force and one had a decrease in the employed workforce. All communities had an increase in their unemployment rate, with one town below the Federal and state average and ten are or above the state average.

The NVC overall labor force increased by 147 from May 2023 reporting period. The NVC employed workforce increased by 3,739 from the previous reporting period. The NVC unemployment rate is 5.0%. One town is below the Federal and state rate and ten are at or above the state unemployment rate. Individual community statistics are shown on the unemployment chart. The state's labor force increased by 27,900. The state's number of unemployed increased by 10,500 to a rate of 4.2%. The US rate is 3.9%.

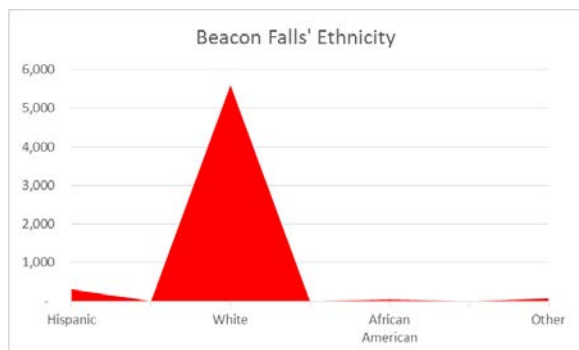
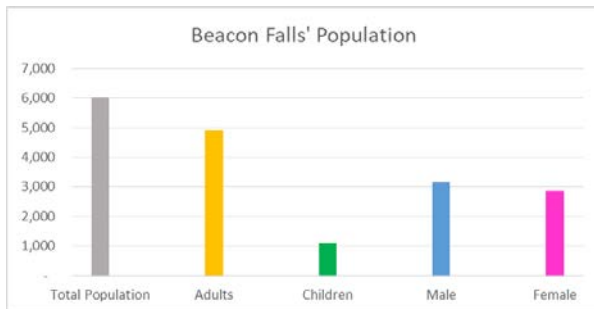
Beacon Falls' Demographics

Total Population:	6,027
Adults:	4,925
Children:	1,102
Male:	3,163
Female:	2,864
DataHaven	
Hispanic:	314
White:	5,601
African American:	44
Other:	68
Poverty:	3.0%

Beacon Falls is one of the nineteen communities that make up the Naugatuck Valley Corridor Economic Development District/Comprehensive Economic Development Strategy (NVC EDD/CEDS). The following demographic information is a snapshot of Beacon Falls and its overall importance and impact on the NVC EDD/CEDS.

Population: the population annual update is based on statistics from the 2010 US Census, and current DataHaven demographics. Beacon Falls' population for 2023 was 6,027 people. Beacon Falls ranks 18th out of the 19 NVC communities.

The population of the NVC for the similar period is 450,204 people. Beacon Falls' population decreased from the 2010-2023 period by -22 people (refer to the population chart 2010-2023-2025 period to review the modification in the population).



Unemployment and Labor Force Characteristics: the recent unemployment figure from the CT Labor Department indicates Beacon Falls has 158 unemployed workers or 4.4%. Beacon Falls possessed the 7th lowest unemployment rate amongst the NVC communities.

The unemployment and labor force have changed substantially during the past report period based on the COVID Pandemic local/state/national/worldwide economics. All of the communities in the NVC reflected an increase in their Labor force and one had an increase in the employed workforce. All the communities had an increase in their unemployment rate, with one town below the Federal and state average and ten at or above the state average.

The NVC overall labor force increased by 147 from May 2023 reporting period. The NVC employed workforce increased by 3,739 from the previous reporting period. The NVC unemployment rate is 5.0%. One town is below the Federal and state rate and ten are at or above the state unemployment rate. Individual community statistics are shown on the unemployment chart. The state's labor force increased by 27,900. The state's number of unemployed increased by 10,500 to a rate of 4.2%. The US rate is 3.9%.

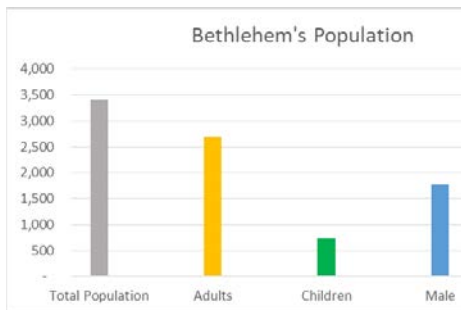
Bethlehem's Demographics

Total Population:	3,408
Adults:	2680
Children:	728
Male:	1,764
Female:	1,644
DataHaven	
Hispanic:	112
White:	3,110
African American:	30
Other:	156
Poverty Rate:	6%

Bethlehem is one of the nineteen communities that make up the Naugatuck Valley Corridor Economic Development District/Comprehensive Economic Development Strategy (NVC EDD/CEDS). The following demographic information is a snapshot of Bethlehem and its overall importance and impact on the NVC EDD/CEDS.

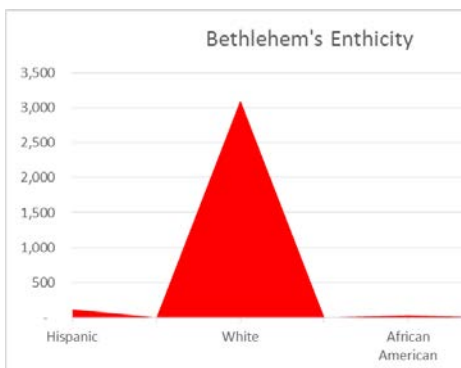
Population: the population annual update is based on statistics from the 2010 US Census, and current DataHaven demographics. Bethlehem's population for 2023 was 3,408 people. Bethlehem ranks 19th out of the 19 NVC communities.

The population of the NVC for the similar period is 450,204 people. Bethlehem's population decreased from the 2010-2023 period by 199 people (refer to the population chart 2010-2023-2025 period to review the modification in the population).



Unemployment and Labor Force Characteristics: the recent unemployment figure from the CT Labor Department indicates Bethlehem has 89 unemployed workers or 4.6 %. Bethlehem possessed the 9th lowest unemployment rate amongst the NVC communities.

The unemployment and labor force have changed substantially during the past report period based on the COVID Pandemic local/state/national/worldwide economics. All of the communities in the NVC reflected an increase in their Labor force and one had an increase in the employed workforce. All the communities had an increase in their unemployment rate, with one town below the Federal and state average and ten at or above the state average.



The NVC overall labor force increased by 147 from May 2023 reporting period. The NVC employed workforce increased by 3,739 from the previous reporting period. The NVC unemployment rate is 5.0%. One town is below the Federal and state rate and ten are at or above the state unemployment rate. Individual community statistics are shown on the unemployment chart. The state's labor force increased by 27,900. The state's number of unemployed increased by 10,500 to a rate of 4.2%. The US rate is 3.9%.

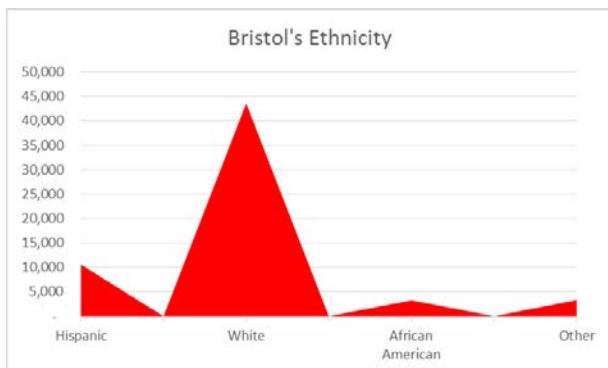
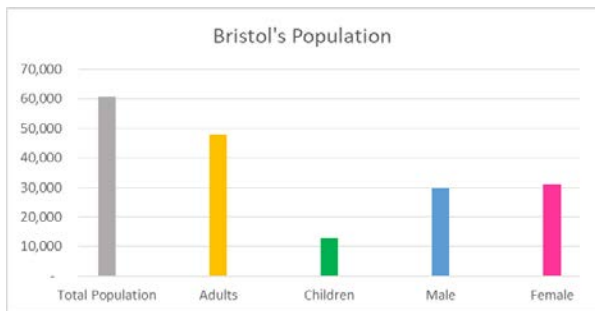
Bristol's Demographics

Total Population:	60,733
Adults;	47,954
Children:	12,779
Male:	29,707
Female:	31,026
DataHaven	
Hispanic:	10,581
White:	43,583
African American:	3,256
Other:	3,313
Poverty Rate:	9%

Bristol is one of the nineteen communities that make up the Naugatuck Valley Corridor Economic Development District/Comprehensive Economic Development Strategy (NVC EDD/CEDS). The following demographic information is a snapshot of Bristol and its overall importance and impact on the NVC EDD/CEDS.

Population: the population annual update is based on statistics from the 2010 US Census, and current DataHaven demographics. Bristol's population for 2023 was 60,733 people. Bristol ranks 2nd of the 19 communities.

The population of the NVC for the similar period is 450,204 people. Bristol's population increased from the 2010-2023 period by 256 people (refer to the population chart 2010-2023-2025 period to review the modification in the population).



Unemployment and Labor Force Characteristics: the recent unemployment figure from the CT Labor Department indicates Bristol has 1,676 unemployed workers or 5.0%. Bristol possessed the 5th highest unemployment rate amongst the NVC communities.

The unemployment and labor force have changed substantially during the past report period based on the COVID Pandemic local/state/national/worldwide economics. All of the communities in the NVC reflected an increase in their Labor force and one had an increase in the employed workforce. All the communities had an increase in their unemployment rate, with one town below the Federal and state average and ten at or above the state average.

The NVC overall labor force increased by 147 from May 2023 reporting period. The NVC employed workforce increased by 3,739 from the previous reporting period. The NVC unemployment rate is 5.0%. One town is below the Federal and state rate and ten are at or above the state unemployment rate. Individual community statistics are shown on the unemployment chart. The state's labor force increased by 27,900. The state's number of unemployed increased by 10,500 to a rate of 4.2%. The US rate is 3.9%.

Cheshire's Demographics

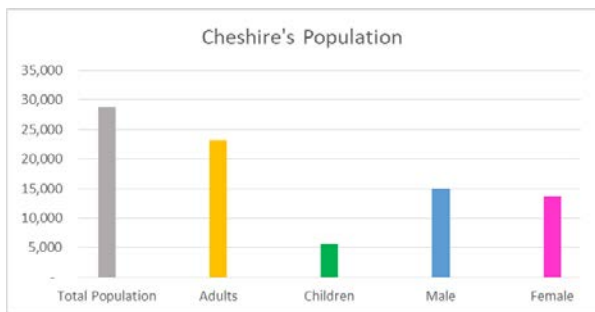
Total Population:	28,766
Adults	23,113
Children	5,653
Male:	15,064
Female:	13,702
DataHaven	
Hispanic:	1,576
White:	22,728
African American:	1,113
Other:	3,349
Poverty Rate:	4%

Cheshire is one of the nineteen communities that make up the Naugatuck Valley Corridor Economic Development District/Comprehensive Economic Development Strategy (NVC EDD/CEDS). The following demographic information is a snapshot of Cheshire and its overall importance and impact on the NVC EDD/CEDS.

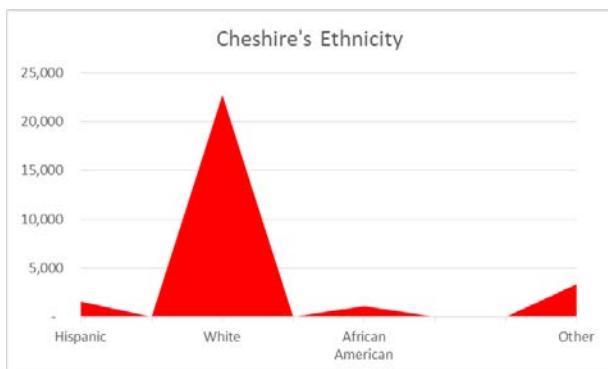
Population: the population annual update is based on statistics from the 2010 US Census, and current DataHaven demographics. Cheshire's population for 2023 was 28,766 people. Cheshire ranks 5th of the 19 communities.

The population of the NVC for the similar period is 450,204 people. Cheshire's population decreased from the 2010-2023 period by -475 (Refer to the population chart 2010-2023-2025 period to review the modification in the population).

Unemployment and Labor Force Characteristics: the recent unemployment figure from the CT Labor Department indicates Cheshire has 464 unemployed workers or is 2.9 %. Cheshire possessed the lowest unemployment rate amongst the NVC communities.



The unemployment and labor force have changed substantially during the past report period based on the COVID Pandemic local/state/national/worldwide economics. Ten of the communities in the NVC reflected an increase in their Labor force and one had an increase in the employed workforce. All communities had an increase in their unemployment rate, with one town below the Federal and state average and ten at or above the state average.



The NVC overall labor force increased by 147 from May 2023 reporting period. The NVC employed workforce increased by 2,539 from the previous reporting period. The NVC unemployment rate is 5.0%. One town is below the Federal and state rate and ten are at or above the state unemployment rate. Individual community statistics are shown on the unemployment chart. The state's labor force increased by 27,900. The state's number of unemployed increased by 10,500 to a rate of 4.2%. The US rate is 3.9 %.

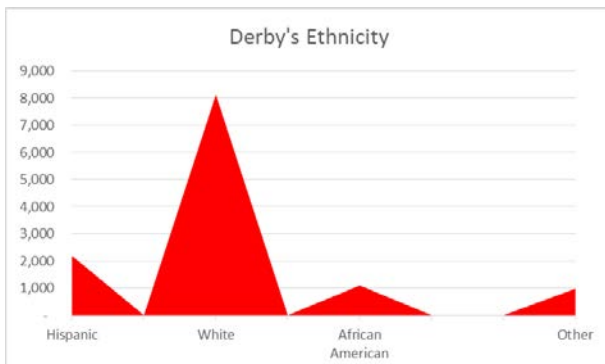
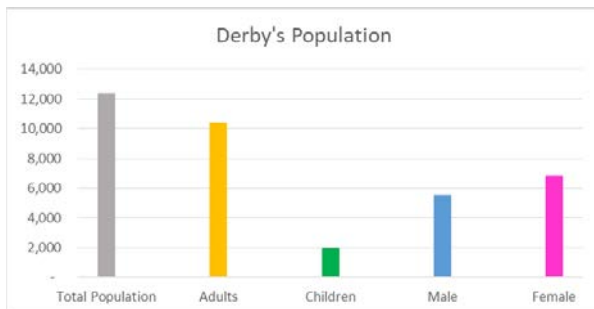
Derby's Demographics

Total Population:	12,387
Adults:	10,434
Children:	1,953
Male:	5,569
Female:	6,818
DataHaven	
Hispanic:	2,187
White:	8,128
African American:	1,094
Other:	978
Poverty Rate:	13%

Derby is one of the nineteen communities that make up the Naugatuck Valley Corridor Economic Development District/ Comprehensive Economic Development Strategy (NVC EDD/CEDS). The following demographic information is a snapshot of Derby and its overall importance and impact on the NVC EDD/CEDS.

Population: the population annual update is based on statistics from the 2010 US Census, and current DataHaven demographics. Derby's population for 2023 was 12,387 people. Derby ranks 12th of the 19 communities.

The population of the NVC for the similar period is 450,204 people. Derby's population decreased from the 2010-2023 period by 415 people. (Refer to the population chart 2010-2023-2025 period to review the modification in the population).



Unemployment and Labor Force Characteristics: the recent unemployment figure from the CT Labor Department indicates Derby has 360 unemployed workers or 5.4 %. Derby possessed the 3rd highest unemployment rate amongst the NVC communities.

The unemployment and labor force have changed substantially during the past report period based on the COVID Pandemic local/state/national/worldwide economics. ALL of the communities in the NVC reflected an increase in their Labor force and one had an increase in the employed workforce. All the communities had an increase in their unemployment rate, with one town below the Federal and state average and Ten at or above the state average.

The NVC overall labor force increased by 147 from May 2023 reporting period. The NVC employed workforce decreased by 3,739 from the previous reporting period. The NVC unemployment rate is 5.0 %. One town is below the Federal and state rate and ten are at or above the state unemployment rate. Individual community statistics are shown on the unemployment chart. The state's labor force increased by 27,900. The state's number of unemployed increased by 10,500 to a rate of 4.2 %. The US rate is 3.9%.

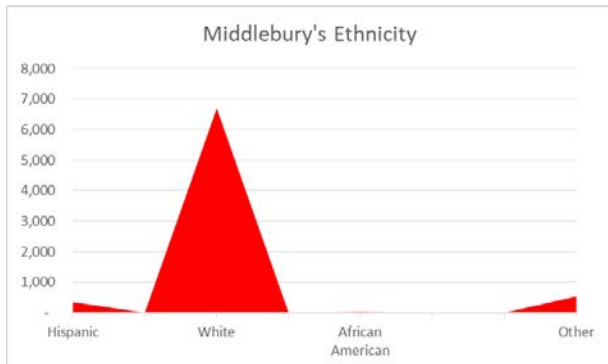
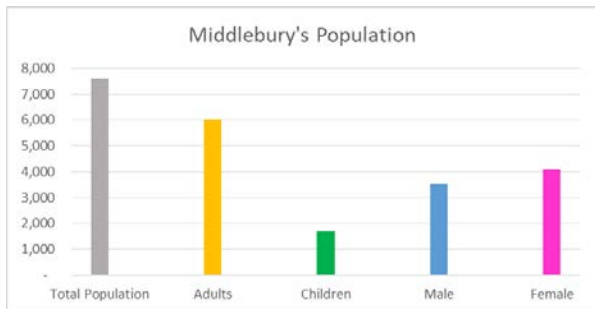
Middlebury's Demographics

Total Population:	7,617
Adults	6,036
Children	1,703
Male:	3,527
Female:	4,090
DataHaven	
Hispanic:	350
White:	6,699
African American:	30
Other:	538
Poverty Rate:	4.0%

Middlebury is one of the nineteen communities that make up the Naugatuck Valley Corridor Economic Development District/Comprehensive Economic Development Strategy. (NVC EDD/CEDS). The following demographic information is a snapshot of Middlebury and its overall importance and impact on the NVC EDD/CEDS.

Population: the population annual update is based on statistics from the 2010 US Census, and current DataHaven demographics. Middlebury's population for 2023 was 7,617 people. Middlebury ranks 16th out of the 19 NVC communities.

The population of the NVC for the similar period is 450,204 people. Middlebury's population decreased from the 2010-2023 period by 304 person (refer to the population chart 2010-2023-2025 period to review the modification in the population).



Unemployment and Labor Force Characteristics: the recent unemployment figure from the CT Labor Department indicates Middlebury has 158 unemployed workers or 3.9%. Middlebury possessed the 3rd lowest unemployment rate amongst the NVC communities.

The unemployment and labor force have changed substantially during the past report period based on the COVID Pandemic local/state/national/worldwide economics. All of the communities in the NVC reflected an increase in their Labor force and one had a decrease in the employed workforce. All the communities had an increase in their unemployment rate, with one town below the Federal and state average and eighteen at or above the state average.

The NVC overall labor force increased by 147 from May 2023 reporting period. The NVC employed workforce increased by 3,739 from the previous reporting period. The NVC unemployment rate is 5.0%. One town is below the Federal and state rate and ten are at or above the state unemployment rate. Individual community statistics are shown on the unemployment chart. The state's labor force increased by 27,900. The state's number of unemployed increased by 10,500 to a rate of 4.2 %. The US rate is 3.9 %.

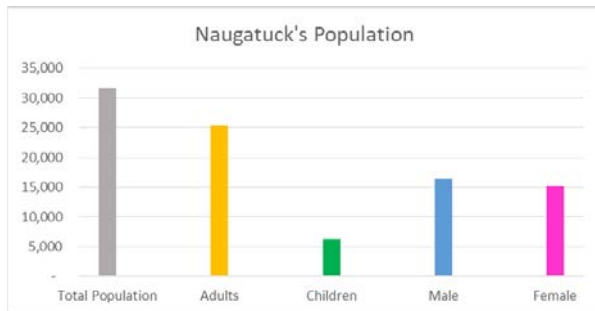
Naugatuck's Demographics

Total Population:	31,586
Adults:	25,337
Children:	6,249
Male:	16,419
Female:	15,167
DataHaven	
Hispanic:	3,752
White:	23,122
African American:	2,443
Other:	2,269
Poverty Rate:	5%

Naugatuck is one of the nineteen communities that make up the Naugatuck Valley Corridor Economic Development District/Comprehensive Economic Development Strategy (NVC EDD/CEDS). The following demographic information is a snapshot of Naugatuck and its overall importance and impact on the NVC EDD/CEDS.

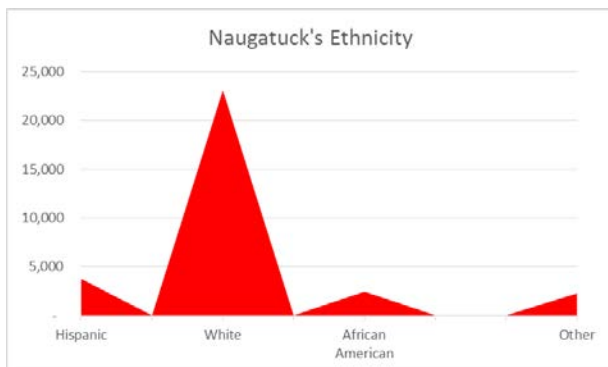
Population: the population annual update is based on statistics from the 2010 US Census, and current DataHaven demographics. Naugatuck's population for 2023 was 31,586 people. Naugatuck ranks 4th out of the 19 NVC communities.

The population of the NVC for the similar period is 450,204 people. Naugatuck's population increased from the 2010-2023 period by 951 people (refer to the population chart 2010-2023-2025 period to review the modification in the population).



Unemployment and Labor Force Characteristics: the recent unemployment figure from the CT Labor Department indicates Naugatuck has 905 unemployed workers or 5.1%. Naugatuck possessed the 5th highest unemployment rate amongst the NVC communities.

The unemployment and labor force have changed substantially during the past report period based on the COVID Pandemic local/state/national/worldwide economics. All of the communities in the NVC reflected an increase in their Labor force and one had an increase in the employed workforce. All the communities had an increase in their unemployment rate, with one town below the Federal and state average and ten at or above the state average.



The NVC overall labor force increased by 3,067 from May 2023 reporting period. The NVC employed workforce decreased by 3,739 from the previous reporting period. The NVC unemployment rate is 5.0%. One town is below the Federal and state rate and ten are at or above the state unemployment rate. Individual community statistics are shown on the unemployment chart. The state's labor force increased by 27,900. The state's number of unemployed increased by 10,500 to a rate of 4.2%. The US rate is 3.9%.

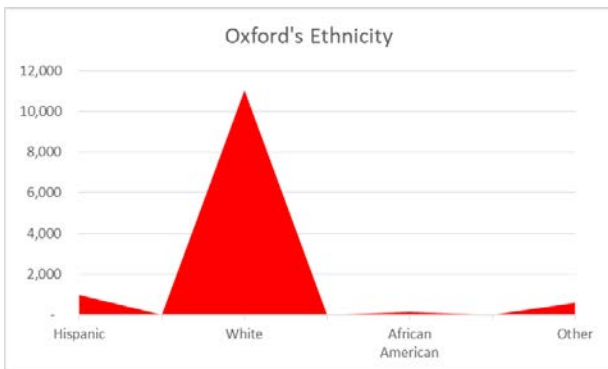
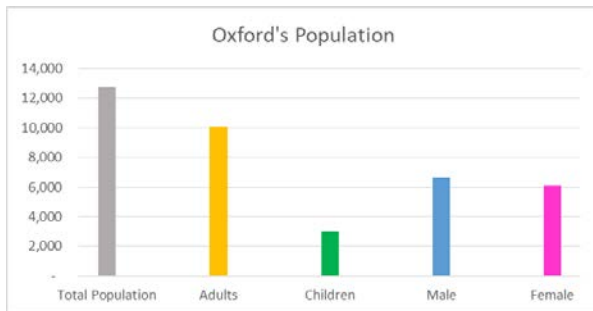
Oxford's Demographics

Total Population:	12,744
Adults:	10,076
Children:	3,010
Male:	6,642
Female:	6,102
DataHaven	
Hispanic:	977
White:	11,040
African American:	138
Other:	589
Poverty Rate:	2%

Oxford is one of the nineteen communities that make up the Naugatuck Valley Corridor Economic Development District/ Comprehensive Economic Development Strategy (NVC EDD/CEDS). The following demographic information is a snapshot of Oxford and its overall importance and impact on the NVC EDD/CEDS.

Population: the population annual update is based on statistics from the 2010 US Census, and current DataHaven demographics. Oxford's population for 2023 was 12,744 people. Oxford ranks 11th out of the 19 NVC communities.

The population of the NVC for the similar period is 450,204 people. Oxford's population increased from the 2010-2023 period by 61 people (refer to the population chart 2010-2023-2025 period to review the modification in the population).



Unemployment and Labor Force Characteristics: the recent unemployment figure from the CT Labor Department indicates Oxford has 350 unemployed workers or 4.8 %. Oxford possessed the 10th lowest unemployment rate amongst the NVC communities.

The unemployment and labor force have changed substantially during the past report period based on the COVID Pandemic local/state/national/worldwide economics. Eighteen of the communities in the NVC reflected an increase in their Labor force and one had an increase in the employed workforce. All the communities had an increase in their unemployment rate, with one town below the Federal and state average and eighteen at or above the state average.

The NVC overall labor force increased by 147 from May 2023 reporting period. The NVC employed workforce increased by 3,739 from the previous reporting period. The NVC unemployment rate is 5.0%. One town is below the Federal and state rate and ten are at or above the state unemployment rate. Individual community statistics are shown on the unemployment chart. The state's labor force increased by 27,900. The state's number of unemployed increased by 10,500 to a rate of 4.2 %. The US rate is 3.9%.

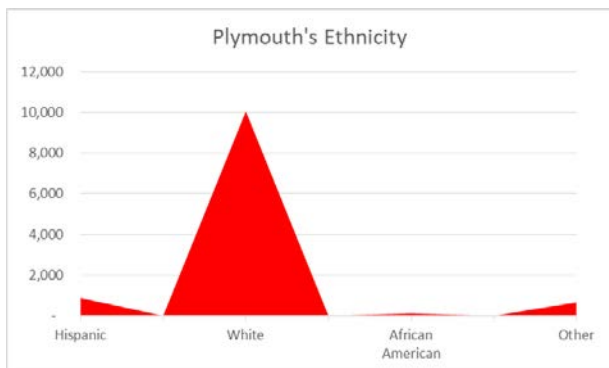
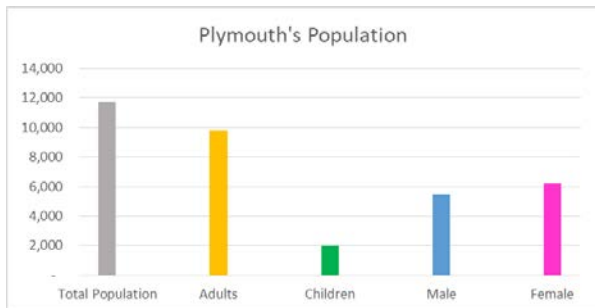
Plymouth's Demographics

Total Population:	11,705
Adults:	9,821
Children:	1,984
Male:	5,477
Female:	6,228
DataHaven	
Hispanic:	878
White:	10,050
African American:	120
Other:	657
Poverty Rate:	8%

Plymouth is one of the nineteen communities that make up the Naugatuck Valley Corridor Economic Development District/ Comprehensive Economic Development Strategy (NVC EDD CEDS). The following demographic information is a snapshot of Plymouth and its overall importance and impact on the NVC EDD/CEDS.

Population: the population annual update is based on statistics from the 2010 US Census, and current DataHaven demographics. Plymouth's population for 2023 was 11,705. Plymouth ranks 13th of the 19 communities.

The population of the NVC for the similar period is 450,204 people. Plymouth's population increased from the 2010-2023 period by 451 people (refer to the population chart 2010-2023-2025 period to review the modification in the population).



Unemployment and Labor Force Characteristics: the recent unemployment figure from the CT Labor Department indicates Plymouth has 339 unemployed workers or 5.1%. Plymouth possessed the 5th highest unemployment rate amongst the NVC communities.

The unemployment and labor force have changed substantially during the past report period based on the COVID Pandemic local/state/national/worldwide economics. All of the communities in the NVC reflected an increase in their Labor force and one had an increase in the employed workforce. All the communities had an increase in their unemployment rate, with one town below the Federal and state average and ten at or above the state average.

The NVC overall labor force increased by 147 from May 2023 reporting period. The NVC employed workforce increased by 3,739 from the previous reporting period. The NVC unemployment rate is 5.0%. One town is below the Federal and state rate and ten are at or above the state unemployment rate. Individual community statistics are shown on the unemployment chart. The state's labor force increased by 27,900. The state's number of unemployed increased by 10,500 to a rate of 4.2%. The US rate is 3.9%.

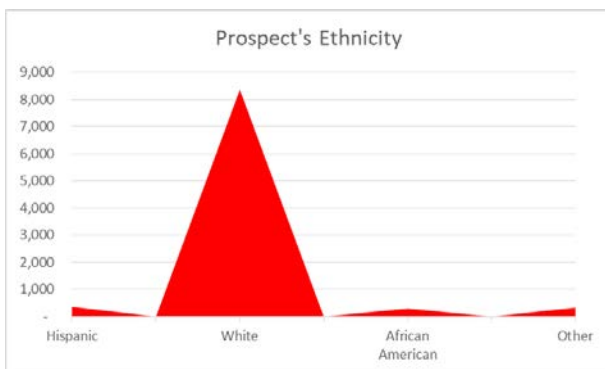
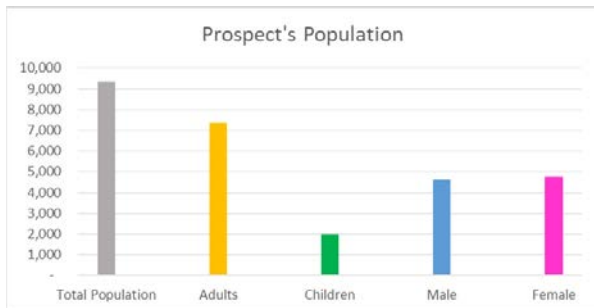
Prospect's Demographics

Total Population:	9,361
Adults:	7,365
Children:	1,996
Male:	4,609
Female:	4,752
DataHaven	
Hispanic:	363
White:	8,369
African American:	297
Other:	332
Poverty Rate:	1%

Prospect is one of the nineteen communities that make up the Naugatuck Valley Corridor/Economic Development District Comprehensive Economic Development Strategy. (NVC EDD/CEDS). The following demographic information is a snapshot of Prospect and its overall importance and impact on the NVC EDD/CEDS.

Population: the population annual update is based on statistics from the 2010 US Census, and current DataHaven demographics. Prospect's population for 2023 was 9,361 people. Prospect ranks 15th out of the 19 NVC communities.

The population of the NVC for the similar period is 450,204 people. Prospect's population decreased from the 2010-2023 period by 44 people (refer to the population chart 2010-2023-2025 period to review the modification in the population).



Unemployment and Labor Force Characteristics: the recent unemployment figure from the CT Labor Department indicates Prospect has 200 unemployed workers or 3.5%. Prospect possessed the 2nd lowest unemployment rate amongst the NVC communities.

The unemployment and labor force have changed substantially during the past report period based on the COVID Pandemic local/state/national/worldwide economics. All of the communities in the NVC reflected an increase in their Labor force and one had an increase in the employed workforce. All the communities had an increase in their unemployment rate, with one town below the Federal and state average and ten at or above the state average.

The NVC overall labor force increased by 147 from May 2023 reporting period. The NVC employed workforce increased by 3,739 from the previous reporting period. The NVC unemployment rate is 5.0%. One town is below the Federal and state rate and ten are at or above the state unemployment rate. Individual community statistics are shown on the unemployment chart. The state's labor force increased by 27,900. The state's number of unemployed increased by 10,500 to a rate of 4.2%. The US rate is 3.9%.

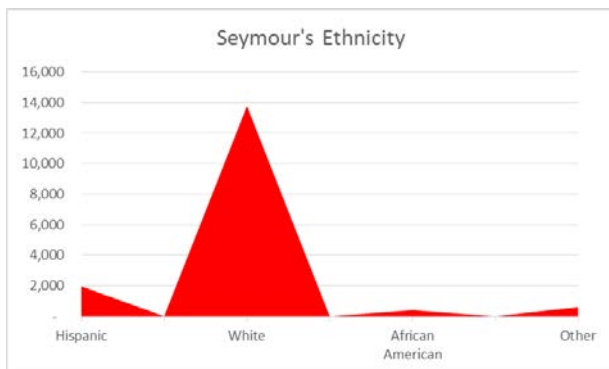
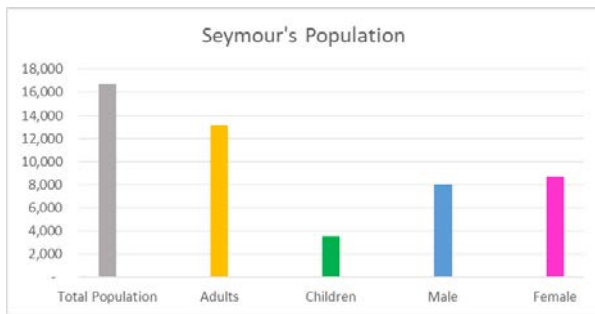
Seymour's Demographics

Total Population:	16,731
Adults:	13,191
Children:	3,540
Male:	8,010
Female:	8,721
DataHaven	
Hispanic:	1,959
White:	13,780
African American:	397
Other:	595
Poverty Rate:	5%

Seymour is one of the nineteen communities that make up the Naugatuck Valley Corridor Economic Development District/ Comprehensive Economic Development Strategy (NVC CEDS/EDD). The following demographic information is a snapshot of Seymour and its overall importance and impact on the NVC EDD/CEDS.

Population: the population annual update is based on statistics from the 2010 US Census, and current DataHaven demographics. Seymour's population for 2023 is 16,731 people. Seymour ranks 9th out of the 19 NVC communities.

The population of the NVC for the similar period is 450,204 people. Seymour's population increased from the 2010-2023 period by 191 people (refer to the population chart 2010-2023-2025 period to review the modification in the population).



Unemployment and Labor Force Characteristics: the recent unemployment figure from the CT Labor Department indicates Seymour has 408 unemployed workers or 4.5%. Seymour possessed the 8th highest unemployment rate amongst the NVC communities.

The unemployment and labor force have changed substantially during the past report period based on the COVID Pandemic local/state/national/worldwide economics. Eighteen of the communities in the NVC reflected an increase in their Labor force and one had an increase in the employed workforce. All the communities had an increase in their unemployment rate, with one town below the Federal and state average and eighteen at or above the state average.

The NVC overall labor force increased by 147 from May 2023 reporting period. The NVC employed workforce increased by 3,739 from the previous reporting period. The NVC unemployment rate is 5.0%. One town is below the Federal and state rate an ten are at or above the state unemployment rate. Individual community statistics are shown on the unemployment chart. The state's labor force increased by 27,900. The state's number of unemployed increased by 10,500 to a rate of 4.2. The US rate is 3.9%.

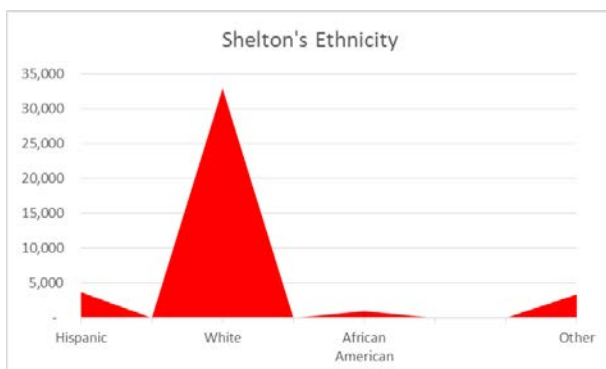
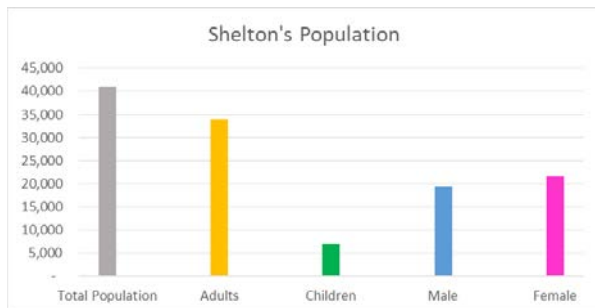
Shelton's Demographics

Total Population:	40,944
Adult:	33,958
Children:	6,986
Male:	19,382
Female:	21,562
DataHaven	
Hispanic:	3,705
White:	32,889
African American:	963
Other:	3,387
Poverty Rate:	6%

Shelton is one of the nineteen communities that make up the Naugatuck Valley Corridor Economic Development District/Comprehensive Economic Development Strategy (NVC EDD/CEDS). The following demographic information is a snapshot of Shelton and its overall importance and impact on the NVC EDD/CEDS.

Population: the population annual update is based on statistics from the 2010 US Census, and current DataHaven demographics. Shelton's population for 2023 was 40,944 people. Shelton ranks 3rd out of the 19 NVC communities.

The population of the NVC for the similar period is 450,204 people. Shelton's population increased from the 2010-2023 period by 1,385 people (refer to the population chart 2010--2021-2025 period to review the modification in the population).



Unemployment and Labor Force Characteristics: the recent unemployment figure from the CT Labor Department indicates Shelton has 881 unemployed workers or 4.1%. Shelton possessed the 5th lowest unemployment rate amongst the NVC communities.

The unemployment and labor force have changed substantially during the past report period based on the COVID Pandemic local/state/national/worldwide economics. Eighteen of the communities in the NVC reflected an increase in their Labor force and one had an increase in the employed workforce. All the communities had an increase in their unemployment rate, with one town below the Federal and state average and ten at or above the state average.

The NVC overall labor force increased by 147 from May 2023 reporting period. The NVC employed workforce increased by 3,739 from the previous reporting period. The NVC unemployment rate is 5.0%. One town is below the Federal and state rate and ten are at or above the state unemployment rate. Individual community statistics are shown on the unemployment chart. The state's labor force increased by 27,900. The state's number of unemployed increased by 10,500 to a rate of 4.2%. The US rate is 3.9 %.

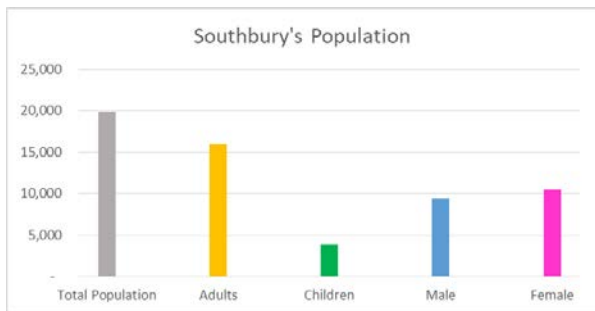
Southbury's Demographics

Total Population:	19,866
Adults:	16,025
Children:	3,841
Male:	9,385
Female:	10,481
DataHaven	
Hispanic:	1,277
White:	17,154
African American:	426
Other:	1,009
Poverty Rate:	4%

Southbury is one of the nineteen communities that make up the Naugatuck Valley Corridor Economic Development District/Comprehensive Economic Development Strategy (NVC EDD/CEDS). The following demographic information is a snapshot of Southbury and its overall importance and impact on the NVC EDD/CEDS.

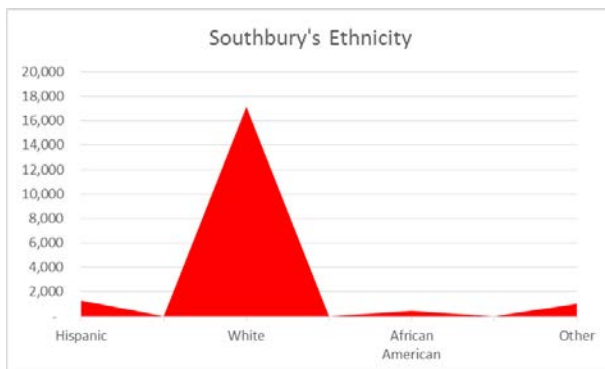
Population: the population annual update is based on statistics from the 2010 US Census, and current DataHaven demographics. Southbury's population for 2023 was 19,866 people. Southbury ranks 7th out of the 19 NVC communities.

The population of the NVC for the similar period is 450,204 people. Southbury's population decreased from the 2010-2023 period by -702 people (refer to the population chart 2010-2023-2025 period to review the modification in the population).



Unemployment and Labor Force Characteristics: the recent unemployment figure from the CT Labor Department indicates Southbury has 369 unemployed workers or 4.2 %. Southbury possessed the 6th lowest unemployment rate amongst the NVC communities.

The unemployment and labor force have changed substantially during the past report period based on the COVID Pandemic local/state/national/worldwide economics. All of the communities in the NVC reflected an increase in their Labor force and one had an decrease in the employed workforce. All the communities had an increase in their unemployment rate, with one town below the Federal and state average and ten at or above the state average.



The NVC overall labor force increased by 147 from May 2023 reporting period. The NVC employed workforce increased by 3,739 from the previous reporting period. The NVC unemployment rate is 5.0%. One town is below the Federal and state rate and ten are at or above the state unemployment rate. Individual community statistics are shown on the unemployment chart. The state's labor force increased by 27,900. The state's number of unemployed increased by 10,500 to a rate of 4.2%. The US rate is 3.9%.

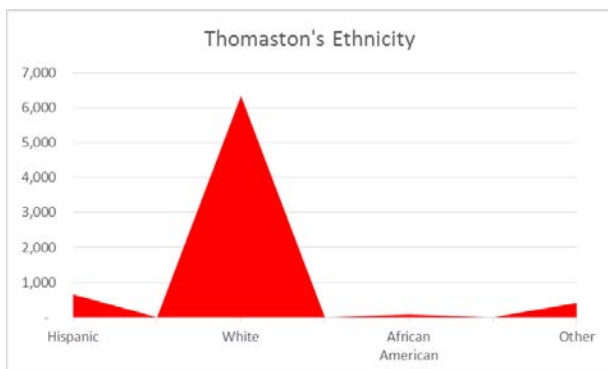
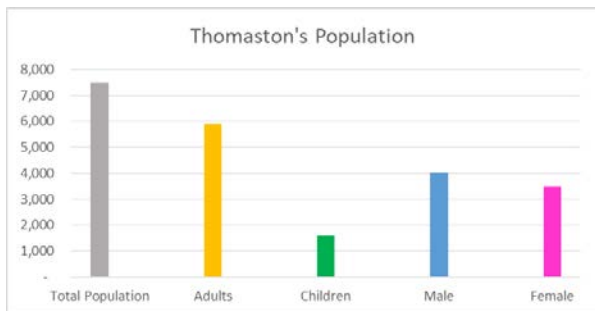
Thomaston's Demographics

Total Population:	7,497
Adults:	5,912
Children:	1,585
Male:	4,009
Female:	3,488
DataHaven	
Hispanic:	657
White:	6,347
African American:	82
Other:	411
Poverty Rate:	4%

Thomaston is one of the nineteen communities that make up the Naugatuck Valley Corridor Economic Development District/Comprehensive Economic Development Strategy (NVC EDD/CEDS). The following demographic information is a snapshot of Thomaston and its overall importance and impact on the NVC EDD/CEDS.

Population: the population annual update is based on statistics from the 2010 US Census, and current DataHaven demographics. Thomaston's population for 2023 was 7,497 people. Thomaston ranks 17th out of the 19 NVC communities.

The population of the NVC for the similar period is 450,204 people. Thomaston's population decreased from the 2010-2023 period by -390 people (refer to the population chart 2010-2023-2025 period to review the modification in the population).



Unemployment and Labor Force Characteristics: the recent unemployment figure from the CT Labor Department indicates Thomaston has 369 unemployed workers or 4.2%. Thomaston possessed the 6th lowest unemployment rate amongst the NVC communities.

The unemployment and labor force have changed substantially during the past report period based on the COVID Pandemic local/state/national/worldwide economics. Eighteen of the communities in the NVC reflected an increase in their Labor force and one had an increase in the employed workforce. All the communities had an increase in their unemployment rate, with one town below the Federal and state average and eighteen at or above the state average.

The NVC overall labor force increased by 147 from May 2023 reporting period. The NVC employed workforce increased by 3,739 from the previous reporting period. The NVC unemployment rate is 5.0%. One town is below the Federal and state rate and ten are at or above the state unemployment rate. Individual community statistics are shown on the unemployment chart. The state's labor force increased by 27,900. The state's number of unemployed increased by 10,500 to a rate of 4.2%. The US rate is 3.9%.

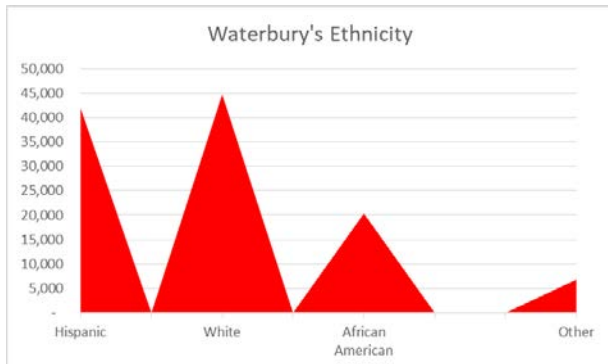
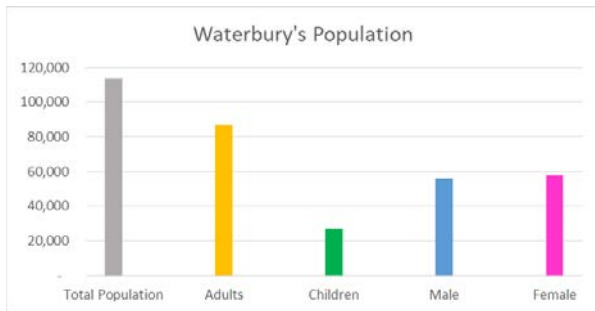
Waterbury's Demographics

Total Population:	113,783
Adults:	86,879
Children:	26,904
Male:	55,862
Female:	57,921
DataHaven	
Hispanic:	41,909
White:	44,718
African American:	20,350
Other:	6,806
Poverty Rate:	22%

Waterbury is one of the nineteen communities that make up the Naugatuck Valley Corridor Economic Development District/Comprehensive Economic Development Strategy (NVC EDD/CEDS). The following demographic information is a snapshot of Waterbury and its overall importance and impact on the NVC EDD/CEDS.

Population: the population annual update is based on statistics from the 2010 US Census, and current DataHaven demographics. Waterbury's population for 2023 was 113,783 people. Waterbury ranks 1st out of the 19 NVC communities.

The population of the NVC for the similar period is 450,204 people. Waterbury's population increased from the 2010-2023 period by 3,417 people (refer to the population chart 2010-2023-2025 period to review the modification in the



Unemployment and Labor Force Characteristics: the recent unemployment figure from the CT Labor Department indicates Waterbury has 3,528 unemployed workers or 7.0%. Waterbury possessed the highest unemployment rate amongst the NVC communities.

The unemployment and labor force have changed substantially during the past report period based on the COVID Pandemic local/state/national/worldwide economics. Eighteen of the communities in the NVC reflected an increase in their Labor force and one had an increase in the employed workforce. All the communities had an increase in their unemployment rate, with one town below the Federal and state average and eighteen at or above the state average.

The NVC overall labor force increased by 147 from May 2023 reporting period. The NVC employed workforce increased by 2,739 from the previous reporting period. The NVC unemployment rate is 5.0%. One town is below the Federal and state rate and ten are at or above the state unemployment rate. Individual community statistics are shown on the unemployment chart. The state's labor force increased by 27,900. The state's number of unemployed increased by 10,500 to a rate of 4.2%. The US rate is 3.9%.

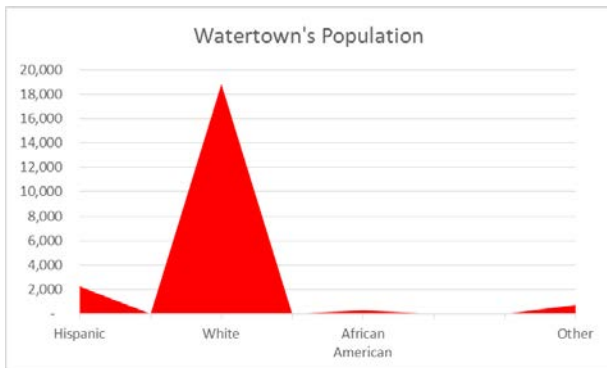
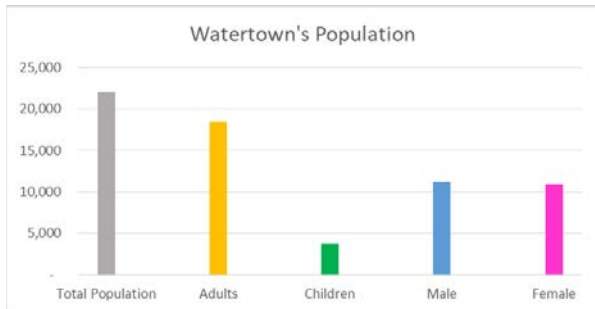
Watertown's Demographics

Total Population:	22,110
Adults:	18,406
Children:	3,704
Male:	11,178
Female:	10,932
DataHaven	
Hispanic:	2,248
White:	18,834
African American:	298
Other:	730
Poverty Rate:	4%

Watertown is one of the nineteen communities that make up the Naugatuck Valley Corridor Economic Development District/Comprehensive Economic Development Strategy (NVC EDD/CEDS). The following demographic information is a snapshot of Watertown and its overall importance and impact on the NVC EDD/CEDS.

Population: the population annual update is based on statistics from the 2010 US Census, and current DataHaven demographics. Watertown's population for 2023 was 22,110 people. Watertown ranks 6th out of the 19 NVC communities.

The population of the NVC for the similar period is 450,204 people. Watertown's population decreased from the 2010-2023 period by - 404 people (refer to the population chart 2010-2023-2025 period to review the modification in the population).



Unemployment and Labor Force Characteristics: the recent unemployment figure from the CT Labor Department indicates Watertown has 521 unemployed workers or 4.0%. Watertown possessed the 4th lowest unemployment rate amongst the NVC communities.

The unemployment and labor force have changed substantially during the past report period based on the COVID Pandemic local/state/national/worldwide economics. all of the communities in the NVC reflected an increase in their Labor force and one had an decrease in the employed workforce. All the communities had an increase in their unemployment rate, with one town below the Federal and state average and ten at or above the state average.

The NVC overall labor force increased by 3,067 from May 2023 reporting period. The NVC employed workforce decreased by 3,739 from the previous reporting period. The NVC unemployment rate is 5.0%. One town is below the Federal and state rate and ten are at or above the state unemployment rate. Individual community statistics are shown on the unemployment chart. The state's labor force increased by 27,900. The state's number of unemployed increased by 10,500 to a rate of 4.2%. The US rate is 3.9%.

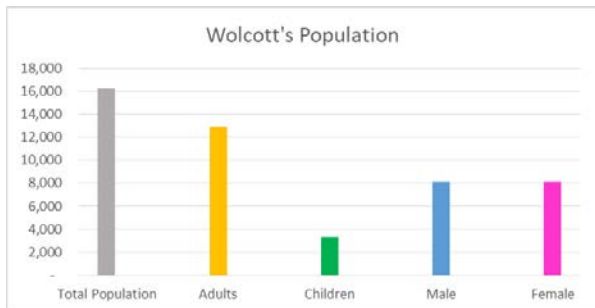
Wolcott's Demographics

Total Population:	16,232
Adults:	12,902
Children:	3,330
Male:	8,101
Female:	8,131
DataHaven	
Hispanic:	1,267
White:	13,998
African American:	332
Other:	635
Poverty Rate:	3%

Wolcott is one of the nineteen communities that make up the Naugatuck Valley Corridor Economic Development District/ Comprehensive Economic Development Strategy (NVC EDD/CEDS). The following demographic information is a snapshot of Wolcott and its overall importance and impact on the NVC EDD/CEDS.

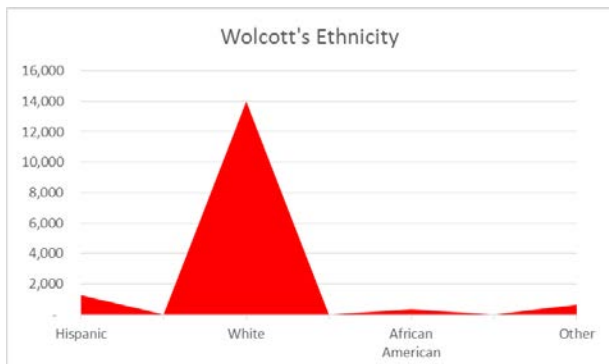
Population: the population annual update is based on statistics from the 2010 US Census, and current DataHaven demographics. Wolcott's population for 2023 was 16,232 people. Wolcott ranks 10th out of the 19 NVC communities.

The population of the NVC for the similar period is 450,204 people. Wolcott's population decreased from the 2010-2023 period by 448 people (refer to the population chart 2010-2023-2025 period to review the modification in the population).



Unemployment and Labor Force Characteristics: the recent unemployment figure from the CT Labor Department indicates Wolcott has 384 unemployed workers or 3.9%. Wolcott possessed the 3rd lowest unemployment rate amongst the NVC communities.

The unemployment and labor force have changed substantially during the past report period based on the COVID Pandemic local/state/national/worldwide economics. All of the communities in the NVC reflected an increase in their Labor force and one had an increase in the employed workforce. All the communities had an increase in their unemployment rate, with one town below the Federal and state average and eighteen at or above the state average.



The NVC overall labor force increased by 147 from May 2023 reporting period. The NVC employed workforce decreased by 37399 from the previous reporting period. The NVC unemployment rate is 5.0%. One town is below the Federal and state rate and ten are at or above the state unemployment rate. Individual community statistics are shown on the unemployment chart. The state's labor force increased by 27,900. The state's number of unemployed increased by 10,500 to a rate of 4.2 %. The US rate is 3.9%.

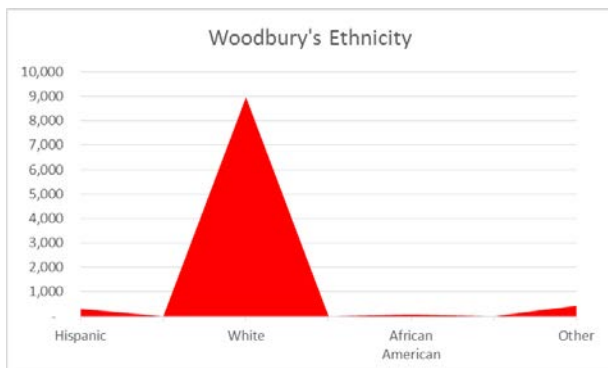
Woodbury's Demographics

Total Population:	9,762
Adults:	8,261
Children:	1,501
Male:	4,631
Female:	5,131
DataHaven	
Hispanic:	293
White:	8,971
African American:	75
Other:	423
Poverty Rate:	4%

Woodbury is one of the nineteen communities that make up the Naugatuck Valley Corridor Economic Development District/Comprehensive Economic Development Strategy (NVC EDD/CEDS). The following demographic information is a snapshot of Woodbury and its overall importance and impact on the NVC EDD/CEDS.

Population: the population annual update is based on statistics from the 2010 US Census, and current DataHaven demographics. Woodbury's population for 2023 is 9,762 people. Woodbury ranks 15th out of the 19 NVC communities.

The population of the NVC for the similar period is 450,204 people. Woodbury's population decreased from the 2010-2023 period by 213 people (refer to the population chart 2010-2023-2025 period to review the modification in the population).



Unemployment and Labor Force Characteristics: the recent unemployment figure from the CT Labor Department indicates Woodbury has 226 unemployed workers or 4.1%. Woodbury possessed the 5th lowest unemployment rate amongst the NVC communities.

The unemployment and labor force have changed substantially during the past report period based on the COVID Pandemic local/state/national/worldwide economics. Eighteen of the communities in the NVC reflected an increase in their Labor force and one had an increase in the employed workforce. All the communities had an increase in their unemployment rate, with one town below the Federal and state average and ten at or above the state average.

The NVC overall labor force increased by 147 from May 2023 reporting period. The NVC employed workforce increased by 3,739 from the previous reporting period. The NVC unemployment rate is 5.0%. One town is below the Federal and state rate and ten are at or above the state unemployment rate. Individual community statistics are shown on the unemployment chart. The state's labor force increased by 17,900. The state's number of unemployed increased by 10,500 to a rate of 4.2%. The US rate is 3.9%.

**RESOLUTION OF THE STRATEGY COMMITTEE OF THE NAUGATUCK VALLEY CORRIDOR
FOR THE APPROVAL OF THE 2024 ANNUAL UPDATE ECONOMIC DEVELOPMENT
DISTRICT/COMPREHENSIVE ECONOMIC DEVELOPMENT STRATEGY (NVC EDD/CEDS)**

A RESOLUTION OF THE STRATEGY COMMITTEE OF THE NAUGATUCK VALLEY CORRIDOR APPROVING THE 2024 ANNUAL UPDATE OF THE ECONOMIC DEVELOPMENT DISTRICT / COMPREHENSIVE ECONOMIC DEVELOPMENT STRATEGY (NVC EDD/CEDS) DATED JUNE 2024

WHEREAS, SHELTON ECONOMIC DEVELOPMENT CORPORATION (SEDC) AND THE WATERBURY DEVELOPMENT CORPORATION (WDC) have prepared an Economic Development District / Comprehensive Economic Development Strategy for the Naugatuck Valley Corridor for the current 19 towns and cities as a requirement of EDA for the purpose of receiving EDA project and planning funding; and

WHEREAS, the NVCOG continues to assist and will host on the NVCOG Web site the 2024 NVC EDD/CEDS Annual Report; and

WHEREAS, the US EDA investment has supported the preparation of the CEDS annual report for the NVC EDD/CEDS 19 communities which were defined and agreed upon by OPM, DECD and the Governor's office and accepted and approved by EDA based on the State of Connecticut's regional reorganization; and

WHEREAS, the EDA requires that the Strategy Committee, as duly constituted, approve the proposed Annual update for the Comprehensive Economic Development Strategy for the Naugatuck Valley Corridor dated June 2024; and

WHEREAS, the Annual Update for June 2024 EDD/CEDS document has:

1. Reviewed and revised as appropriate the existing Strategy Committee
2. Developed for submission to the EDA a EDD/CEDS that complies with **13 C.F.R. 303.7**
3. Provides for an annual 2024 update report, including element of Economic Resilience throughout the report
4. Reviewed and revised 19-community demographics
5. NVC EDD/CEDS Survey/Results 2024 from Stakeholders
6. Analyzed economic development problems and/or opportunities, (SWOT)
7. Fostered community and private sector participation
8. Created a NVC EDD/CEDS action plan with performance measures
9. Emailed the Capital Improvement Project Survey to all 19 communities – no responses received
10. Sudden and Severe Impact Changes, and

WHEREAS, this (NVC EDD/CEDS document has been prepared in accordance with the terms and conditions of a Financial Assistance Award designated as EDA Project No. ED19PH1302046A, for the Award Period of July 1, 2020 to June 30, 2024, and;

WHEREAS, this document describes Goals and Objectives for the Naugatuck Valley Corridor EDD/CEDS contained in the Comprehensive Economic Development Strategy and establishes a NVC EDD/CEDS Project List;

NOW THEREFORE BE IT RESOLVED that THE NVC STRATEGY COMMITTEE hereby approves and adopts the 2024 Annual updated Comprehensive Economic Development Strategy Report dated June 2024, for submission to the US Economic Development Administration for review and Approval.

Motion was made by Ron Pugliese and seconded by Justin Malley

The vote was 9 yea 0 nea Yes unanimous.

The Chairman declared the Resolution passed.

PASSED AND APPROVED by the Strategy Committee of the NVC EDD CEDS on the _____ day of June 2024.

By: Paul J. Grimmer
Recording Secretary
Paul J. Grimmer

Signed and Sealed